



HARNESSING MACHINE LEARNING APPROACH IN SERVICENOW PREDICTIVE INTELLIGENCE

Abstract

A unified service support experience benefits service desk agents and is crucial to business success. Streamlining and automating tasks such as incident assignment and categorization helps reduce mean time to resolve (MTTR) and enhance customer satisfaction (CSAT). Artificial intelligence (AI) plays a pivotal role in optimizing information technology (IT) services and operations, making them faster, cost-effective, and scalable. It boosts efficiency and adaptability in IT service management (ITSM) and IT operations management (ITOM).

ServiceNow Predictive Intelligence (PI) is a platform capability that uses machine learning (ML) to continuously analyze operational data, identify patterns and similarities, and make accurate predictions and recommendations. PI offers substantial value by automating repetitive tasks, suggesting similar incidents, and predicting future issues. It helps with ticket categorization, prioritization, and routing. It is useful in identifying knowledge gaps, uncovering hidden patterns from requester descriptions, and leveraging historical data for insights. PI can also detect links between issues and inform the users with intelligent data on related incidents for faster resolution.

This paper focuses Infosys' end to end approach for deploying predictive intelligence for efficient predictions and recommendation that expedite and optimize incident management, change management, and request management processes.

Introduction

ServiceNow Predictive Intelligence (PI) presents groundbreaking advancement in the realm of IT service landscape. By leveraging the power of machine learning (ML) and data analytics, the PI module revolutionizes the way in which IT teams operate. By analyzing historical data, it not only predicts potential issues before they disrupt services but also provides invaluable insights into resource allocation, incident resolution, and service optimization. This predictive capability enables professionals to achieve cost savings while improving user satisfaction. With ServiceNow PI, IT service management (ITSM) enters a new era characterized by efficiency, responsiveness, and data-driven decision-making, transforming how organizations manage and deliver IT services.

In 2022, the Global predictive analytics market was assessed at \$12.10 billion [1]. The projection indicates growth from \$14.71 billion in 2023 to an expected \$67.66 billion by 2030, showcasing a compound annual growth rate (CAGR) of 24.4% [2]. Generative AI is poised to significantly impact predictive analytics, transforming work dynamics by enhancing individual workers' abilities through automation. Presently, this technology, alongside others, holds the promise to automate tasks that currently consume 60 to 70 percent of employees' time. Bloomberg's research indicates that by 2032, the Generative AI market could reach \$1.3 trillion.

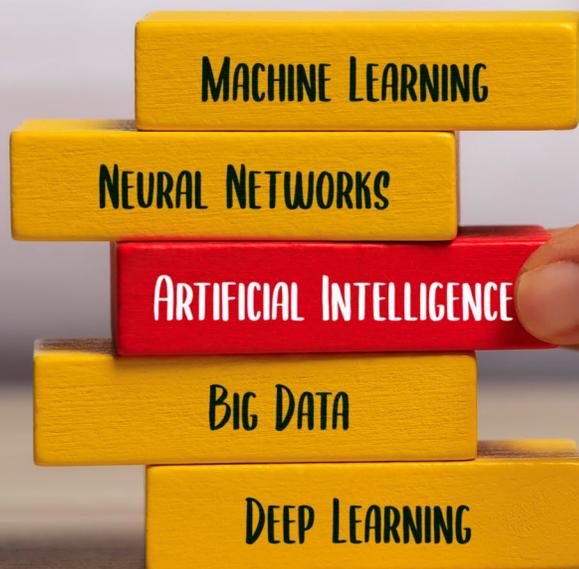
Enhancing ITSM with ServiceNow PI

Predictive intelligence in IT Service Management (ITSM) involves using data analytics, machine learning, and AI (Artificial Intelligence) to forecast issues, trends, and behaviors within an IT environment. It aids in proactive problem-solving, anticipating and preventing potential service disruptions, optimizing resource allocation, and improving overall service delivery.

ServiceNow's PI (Predictive Intelligence) module seamlessly integrates an artificial intelligence (AI) layer across its applications, streamlining processes, identifying recurring patterns, and generating recommended resolutions from historical incident data. It collaborates seamlessly with your workforce to effectively automate repetitive decision-making, deliver relevant contextual information and enables the workforce to discover insights in real-time. This functionality empowers teams to expedite issue resolution and minimize time spent on addressing common problems.

The client's data remains secure during model training. All components, including solution definitions and historical records, are bundled into an update set and exported to the closest training server within a ServiceNow data center [3]. Training may span a few hours. Once the training concludes, the training server eliminates all customer data and returns the model securely to the customer's instance.

Infosys recommends the following phases in the PI implementation process leveraging the ServiceNow Predictive Intelligence module.



PI implementation phases

The journey to successful PI implementation can be divided into five phases. From understanding the business and data to integration and monitoring, these phases provide a structured approach to optimize IT services and operations.

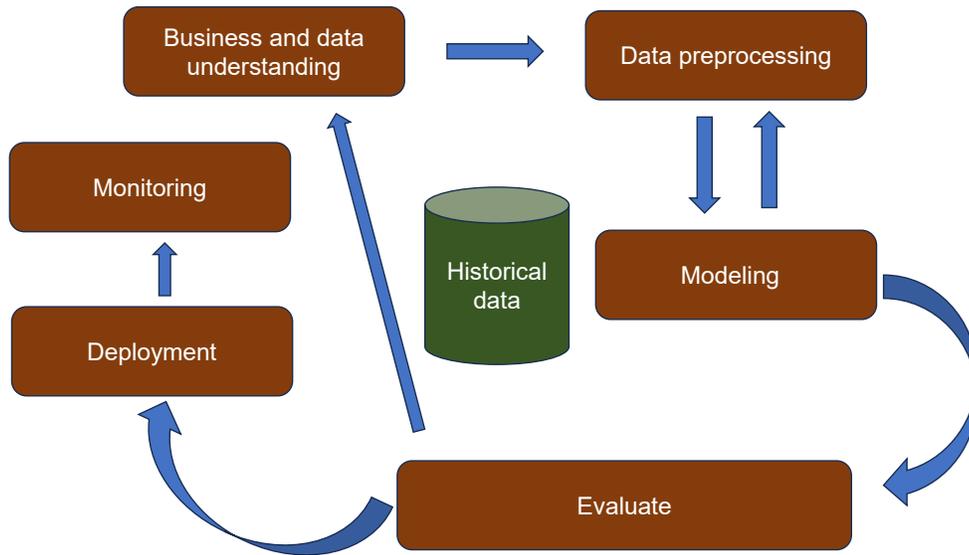


Fig 1: Machine Learning flow diagram

Phase I: Business and data understanding

A successful project begins with a clear understanding of the customer's needs. During the initial phase of understanding data and the business, the focus is on establishing the objectives and prerequisites of the project. This involves listing business requirements and defining the desired business outcomes. The first step is to gain a comprehensive business perspective on what the customer aims to achieve, and subsequently, define outlining the criteria for measuring business success.

Additionally, it is imperative to specify and measure the technical aspects of success, including identifying use cases that align with the desired outcomes and measure success of those outcomes. This involves a deep dive into data exploration and familiarization with the data by deriving insights using tools like heatmaps, data reports, pie charts, bar graphs, and various graphical representations. These tools help identify data skewness and outliers, understand data distribution, and recognize data correlation.

This phase is crucial because it helps identify where PI can be most effectively applied. Establishing a robust understanding of the business is key to successful modelling.

Phase II: Data preprocessing

Data preprocessing entails refining the dataset before modeling. While PI excels in data handling, but poor data quality can negatively affect the model. Data preparation activities include raw data filtration to obtain the final dataset, data transformation, attribute selection, and data cleaning. A deep understanding of the data is essential for setting appropriate filters and extracting suitable data for modeling.

Feature engineering, which involves selecting, extracting, transforming, and creating new features from existing data is vital to improving ML algorithms. Therefore, selecting the right input fields is key to building an efficient model. Identifying data correlations using scripts helps in discerning input features that are relevant for predicting the desired output. Adding too many input columns can reduce precision only highly correlated input columns should be added.

Further, leveraging some of the out-of-the-box indicators that ServiceNow Performance Analytics (PA) offers, such as re-assignment count, helps identify the most effective areas of PI.

Phase III: Modelling

PI offers an AI layer supported by four key frameworks: classification, similarity, clustering, and regression [3]. These frameworks help in developing ML solutions. It is crucial to select the most suitable framework based on business requirements. These four frameworks can be categorized into two groups: supervised and unsupervised capabilities.

1. Supervised learning: involves training a model on labeled data, where inputs and their corresponding outputs are provided. It aims to learn patterns and relationships within the data to make predictions or classifications on unseen data.

- **Classification models:** The predictive intelligence classification framework in ServiceNow, identifies and understands patterns or behaviors within data. This understanding enable to automatically assign field values during record creation. For instance, a model can be trained to set incident categories based on short descriptions, functioning as an agent to categorize and route work by learning from past record handling. These models predict class values for a target attribute based on independent input attributes. For instance, they can predict the appropriate assignment group for a customer incident based on short descriptions and other relevant information. Figure 2 depicts a classification solution visualization, it offers a quick overview of model performance through a bubble chart the assignments groups are symbolized by circles, where their size indicates their distribution. An effective model exhibits most bubbles in the upper far-right quadrant, indicating both high precision and coverage.
- **Regression models:** These models predict the numeric values for a target attribute. For example, they can forecast the expected time to resolution for incoming incidents.

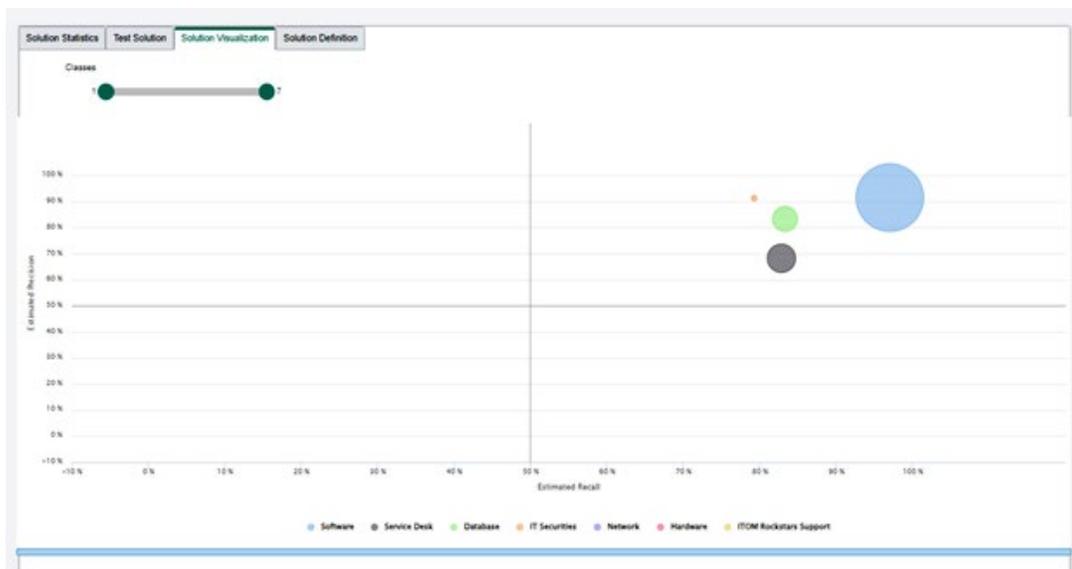


Fig 2: Classification solution visualization

2. Unsupervised learning: deals with unlabeled data, finding hidden patterns or structures within the dataset.

- **The similarity framework:** This framework uses a lookup set of raw data to predict the similarity between a given input set and the raw data. It expedites incident resolution, anticipates major issues, and uncovers gaps in the knowledge base.
- **Clustering:** This is a popular unsupervised ML algorithm that reveals hidden patterns in data that may not be apparent through traditional analytics. It groups similar records into clusters, especially within free-form text fields like incident descriptions. They can then be collectively addressed to identify patterns. Clustering goes beyond word clouds by utilizing unsupervised ML algorithms like K-means, DBSCAN (Density-based spatial clustering of applications with noise), or HDBSCAN(Hierarchical Density-Based Spatial Clustering of Applications with Noise).

Figure 3 shows cluster visualization, it displays the clusters generated by the system, arranged in descending order of size

from the top-left to the bottom-right corner. This feature assists in visualizing the most significant content present in each cluster.

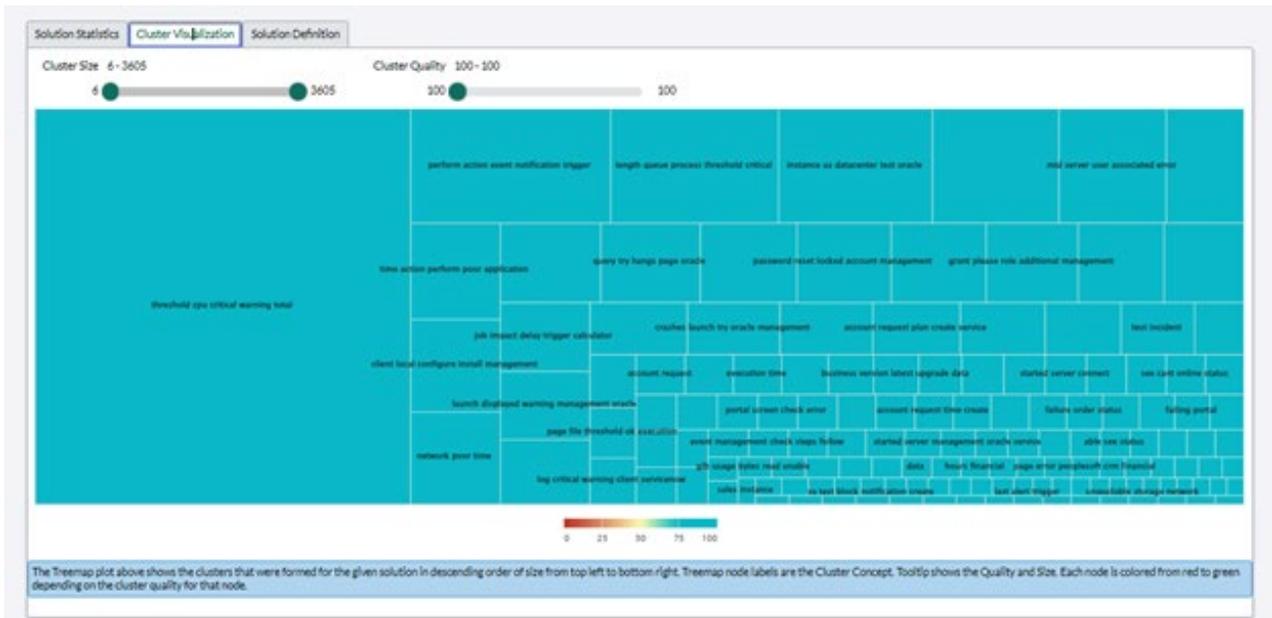


Fig 3. Clustering solution visualization

Enterprises can select the best-suited framework based on their specific needs. Classification is useful to auto-fill fields and

similarity framework for recommending similar items or kb articles, regression for numeric predictions, and clustering for uncovering hidden data patterns.

Phase IV: Evaluation, testing, and fine tuning

Measurement is key to optimization. You can't optimize what you don't measure.

Figure 4 shows how the classification metrics for solution statistics can be calculated.

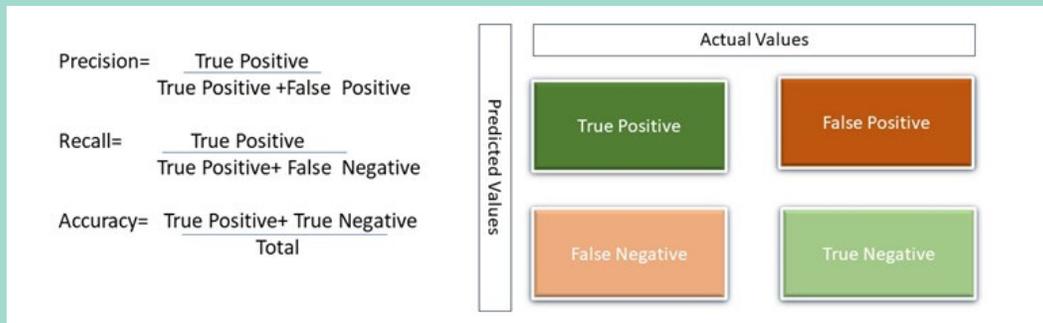


Fig 4. Solution statistics

Success insights for the solution

Solution statistics provide valuable insights into the model's performance by PI

PI offers three key classification metrics for solution statistics: precision, coverage, and recall.

- Precision represents the aggregate percentage of accurate predictions within the solution.
- Coverage indicates the percentage of records that receive predictions.
- Class distribution reflects the proportion of records in the entire dataset with a specific output field value.

Fine-tuning the classification model

Fine-tuning in ServiceNow predictive intelligence involves adjusting and refining machine learning models to enhance their accuracy and relevance in predicting outcomes or suggesting actions within the ServiceNow platform. This process often involves adjusting parameters, retraining models with new data, or modifying algorithms to optimize performance based on specific use cases or evolving business needs.

- If precision and coverage are low, analyzing data for additional inputs can enhance predictive accuracy. Utilizing the Predictability Estimate object to identify impactful input fields is essential. Experimenting with various input combinations, such as category, subcategory, or location, to boost precision and coverage can be helpful. It is important to strike a balance between precision, coverage, and recall.
- Adjust the target metric value to fine-tune the PI model. Raising the target precision level will automatically adjust recall and coverage as they are inversely related. A higher target precision value optimizes precision while modifying recall and coverage percentages.
- Increasing recall reduces false negatives while enhancing precision reduces false positives. Aim for high recall when

it is critical for the model to predict true positive cases accurately. To exclude any class from precision calculations, set the precision to 100 and coverage to 0.

Phase V: Integration and monitoring

The last phase is to integrate the model with either forms or workspaces, depending on where the prediction outcomes are to be visualized.

Dashboards help measure the value of ML in automating IT business processes. They effectively demonstrate the business value of the implemented solution to stakeholders and help with monitoring the models and viewing associated statistics.

If the model maintains a consistently high level of accuracy, there may not be an immediate need for retraining. However, if the dashboard indicates a decrease in precision over time, retraining may be necessary.

Figures 5, 6, and 7 are graphical representations of automated data under the Business Value, Monitoring Models, and Model Statistics tabs. Monitoring model tab displays Net Automation Threshold graph, the net automation threshold calculates the difference between the estimated net automation and the underperformance property values.

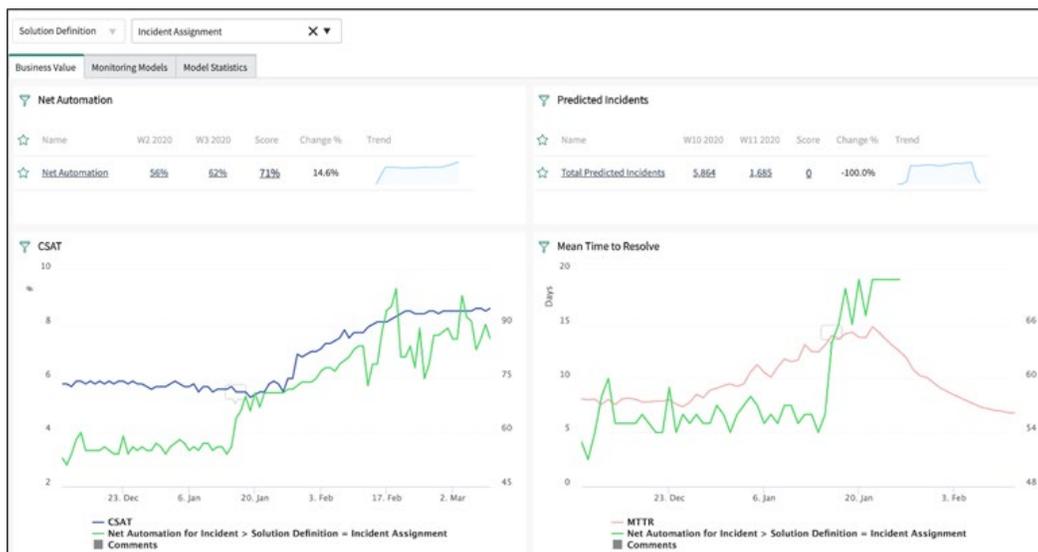


Fig 5: The Business Value tab

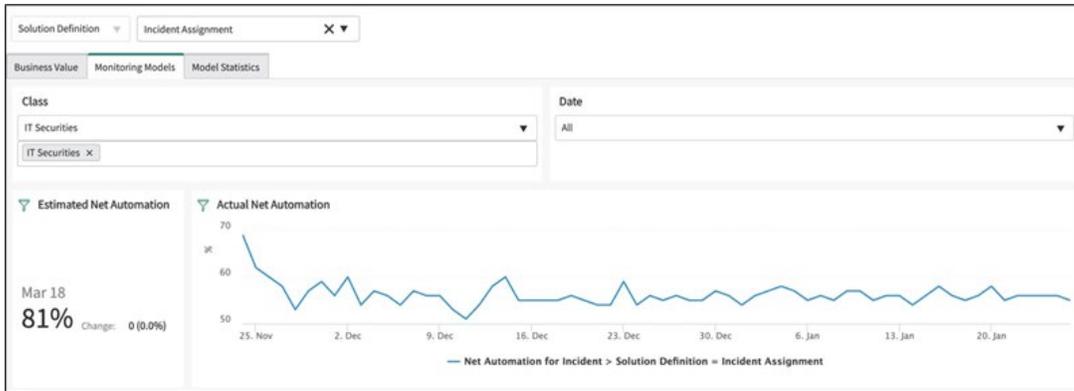


Fig 6: The Monitoring Models tab

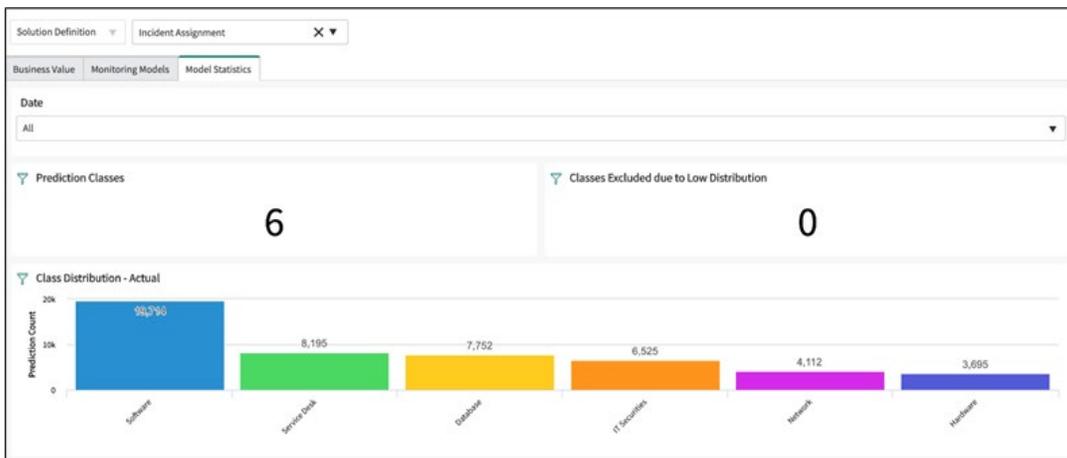


Fig 7: The Model Statistics tab

Conclusion

The integration of PI and smart automation plays a crucial role in enhancing both customer and employee experiences in today's dynamic IT landscape. Together they help deflect more incidents and requests than traditional processes, while also reducing costs. However, this is merely the beginning of unlocking the potential of AI and related technologies. ServiceNow PI leverages the capabilities of ML, empowering employees to work more efficiently. It forms an ideal synergy between human and machine capabilities, with each excelling through their respective strengths. PI offers quicker issue resolution, boosts productivity, and ultimately drives higher customer satisfaction.



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Diksha has 2 years of experience in the artificial intelligence module in ServiceNow at Infosys. She is currently an architect for ServiceNow predictive intelligence.

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