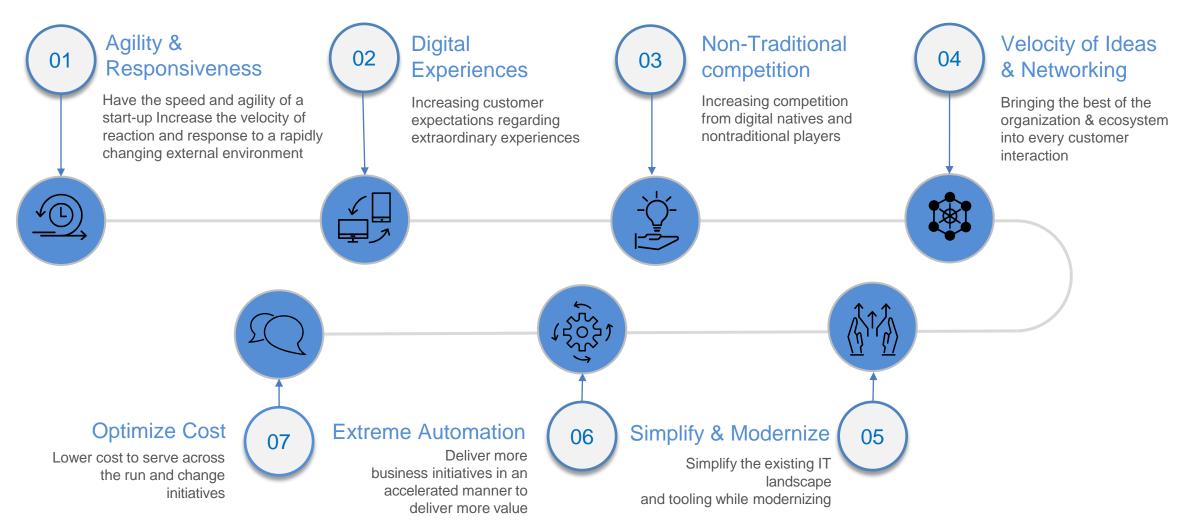
# BUSINESS VALUED RIVEN INNOVATE, TRANSFORM, OPERATE CONTINUUM

Powered by Infosys digital offerings that drives business agility and business outcomes while ensuring significant cost efficiencies



# Most of our clients have similar macro challenges and aspirations





# They face similar roadblocks that slow them down..

### □ Customer Experiences and User Journeys

 Organizations do not always understand their customer journeys leading to missed opportunities for customer delight and optimization

### Business Alignment

- Enterprises struggle with realizing business benefits from transformation initiatives because of lack of alignment to business outcomes.
- Business and IT Operations SLAs and metrics are not aligned to business outcomes

### □ Security and Resilience

• Enterprises are continuously in **reactive** mode being overwhelmed with security, privacy, performance and availability issues

### Process Efficiencies and Excellence

- Enterprises do not understand how their business processes truly work so they struggle to optimize and automate tasks
- Managers don't always know how tasks are performed by their employees and how they interact with IT systems
- Enterprises spend up 70% of IT budgets on operations because of lack of automation

### Innovation and Agility

- While there is increasing rate of changes externally, enterprises are saddled with legacy tech, old processes that are slowing them down
- Enterprises struggle to achieve innovation at the desired speed and scale



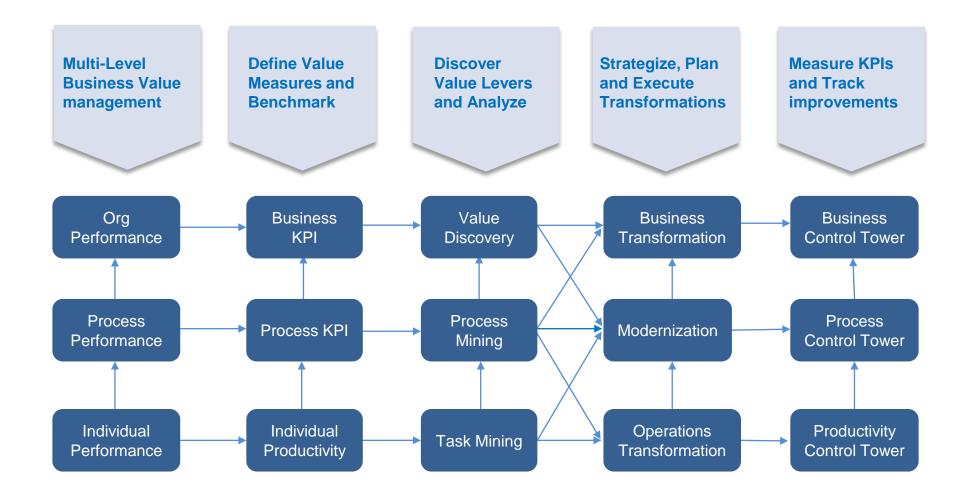
### Our PoV : Take a strategic and integrated value driven approach

- Define business strategy and **business value metrics** at multiple levels like org, unit, process, individual.
- Discover customer journeys and value streams, understand how processes truly work and how people interact with systems through data mining and benchmark performance with peers.
- □ Create a digital **innovation** ecosystem powered by **Living** Labs, Listening posts and Emerging Tech CoEs
- Apply Design Thinking, understand desired experiences, identify friction points and eliminate them. Identify value levers, strategize and plan appropriate business and tech transformations, modernization and operations transformation initiatives.

- Bring in the process and culture change needed. Adopt Agile and Product centric organization structures.
- Accelerate and De-risk execution of digital transformations through modernization frameworks, cloud native platforms and digital infrastructure.
- □ Integrate Business and IT Operations and adopt Cognitive First to make it zero touch and efficient
- Measure the effectiveness of the initiatives and align them to value streams and business outcomes.



# With focus on business value and digital transformations at multiple levels



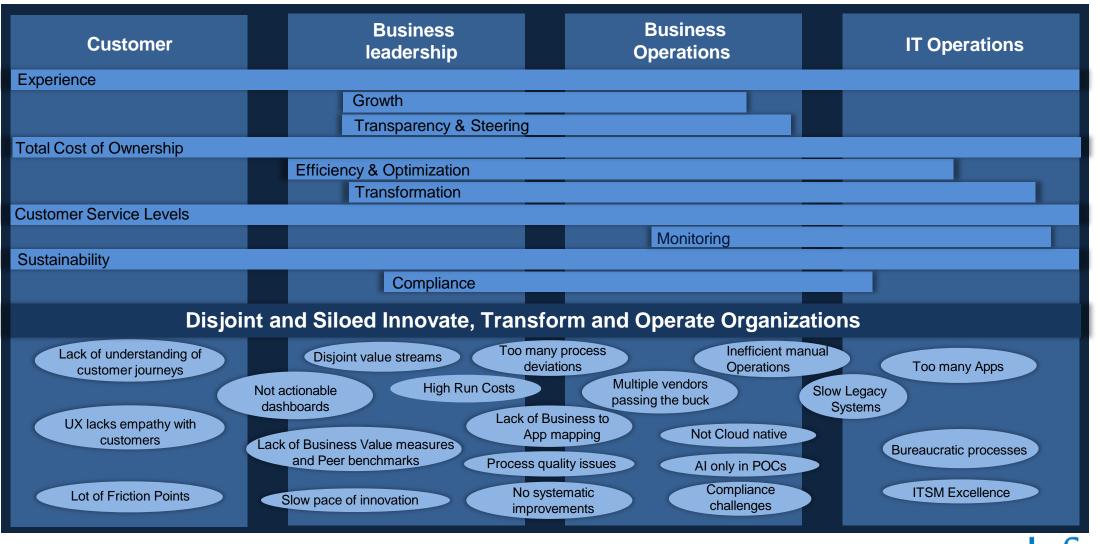


# A few examples..

	Leading Telcom Company	Leading Energy Company	Leading Oil & Gas Company
Sponsorship	Board	СхО	CIO, Directors
Investments	High	Medium	Low
Scope of Interventions	Re-imagine entire end to end customer journeys like Prospect to Order, Order to Activate	Transformation of process by Digitization, Automation and Omnichannel	End-end cognitive automation to provide record of Proof Of Sustainability(PoS) every time biofuels are purchased
Org Impact	Entire process redefined and enterprise re-organized as per customer journeys	Limited impact, training business in new ways of working	Limited Impact
Impact on Legacy	Re-imagined the entire tech stack & introduced scalable cloud native architecture (Elimination of 100+ systems	Modernized legacy	Minimal Impact. Created over the top platform
Benefits	<ul> <li>Significant Benefits</li> <li>Order submission reduced from 30+ days to 30 mins</li> <li>14,500 + Manual steps reduced</li> </ul>	<ul> <li>Self Service via ChatBot and Mobile Apps</li> <li>Request handling time reduced from 25 mins to 5 mins</li> <li>Seamless integration with 15 different application</li> </ul>	<ul> <li>£2-5M Savings/per year</li> <li>£10.5M Increased working capital</li> <li>Increased Accuracy</li> <li>100% compliant</li> </ul>

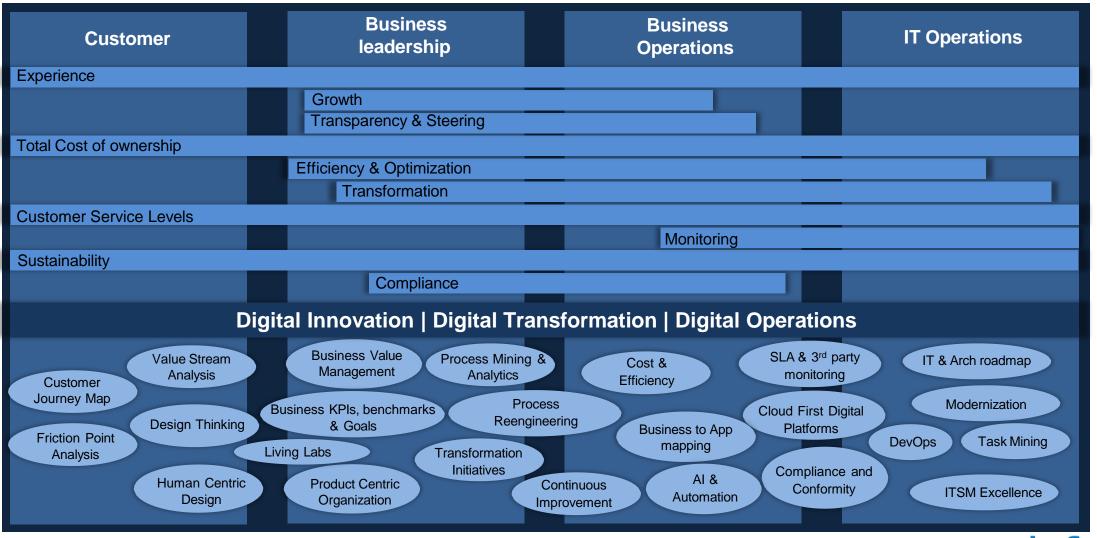


## Enterprises tend to have disjoint and siloed Innovate, Transform and Operate organizations



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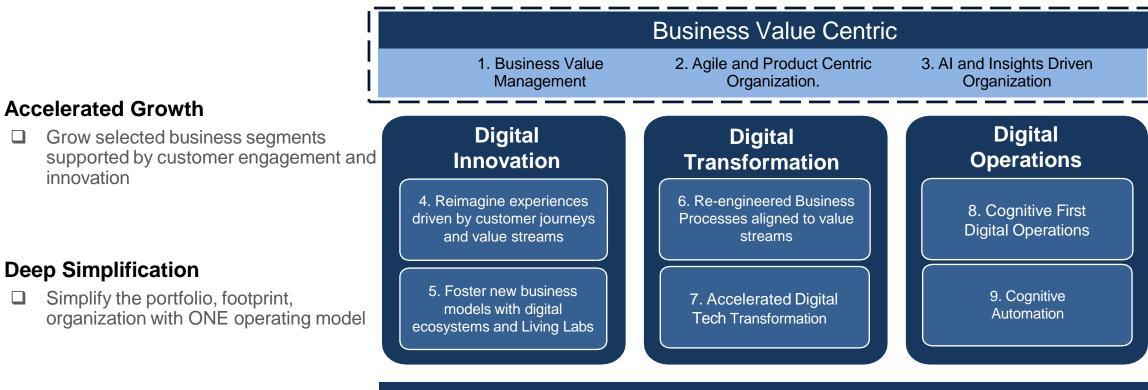
### To meet our client's digital aspirations, we need an integrated approach





# A Strategic, Integrated approach leading to a Innovate, Transform, Operate Continuum

### 10-factor methodology to a digital native future



#### Good to great Operations

Excellence in execution and operations to reduce costs

### 10. Live Enterprise Architecture Foundation

**Digital Experiences**  Customer & user Centricity Value Streams

#### Modernized Core

• Multi Cloud, Cloud Native •Cyber security, Data Privacy

#### **Cognitive First**

•Enterprise AI Cloud Cognitive Automation

#### **Digital Workplace**

• Digital Skills and Culture Continuous Learning

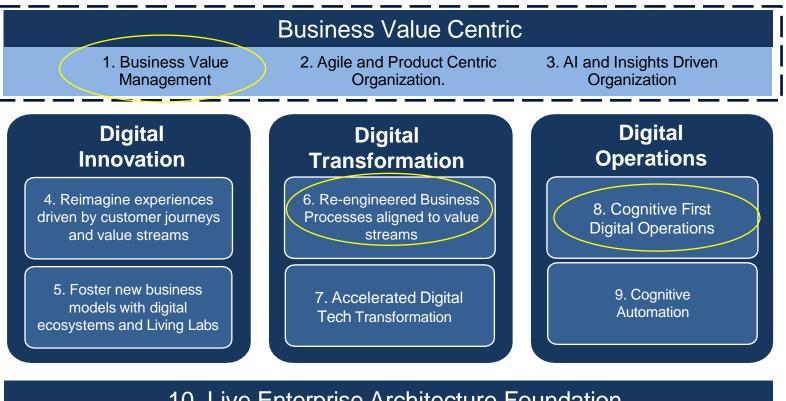


# DETAILS OF THE 10-FACTOR METHODOLOGY



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### Focus of today's discussion



### 10. Live Enterprise Architecture Foundation

#### **Digital Experiences**

Customer & user Centricity
 Value Streams

### Modernized Core • Multi Cloud, Cloud Native

Cyber security, Data Privacy

### • Enterprise AI Cloud

Cognitive Automation

#### **Digital Workplace**

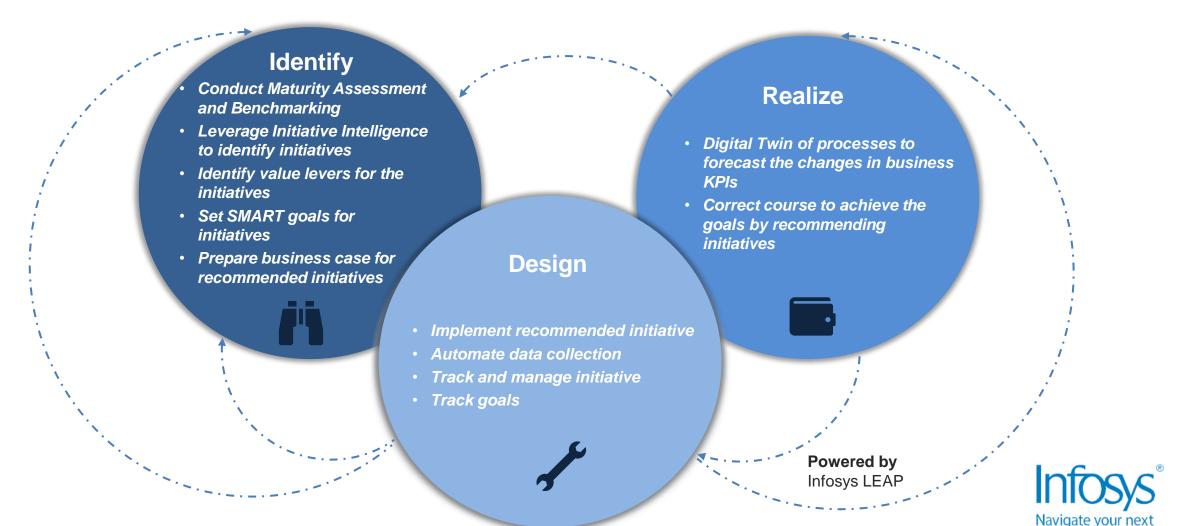
Digital Skills and Culture
 Continuous Learning



### Infosys Business Value Management



Our offerings help organizations flip the odds to realize value from their transformation programs. A Future-proof Al-powered platform underpins our approach to mexmize the full potential and drive long term value creation



# Infosys Business Value Management - Organizational Performance Quotient (OPQ) Framework

Business Value Management

The platform combines all aspects of organization performance into the metric OPQ – monitored through centrally governed, automated control tower

#### **OPQ framework**

Measure, benchmark and track metrics against relevant industries, competitors and locations





### Case Study – Infosys Business Value Management INEOS Business Process Transformation

### **Client's Motivation**

INEOS was considering an upgrade for its current ERP (from SAP ECC) to the S/4 HANA platform for their Styrolution business line which is 5.2 bn Euro business dealing with specialty chemical primarily involving styrene and its derivatives.

### **Project Objective**

- The aim of the engagement was to assess current capabilities, related business processes from technical & functional perspective with a key focus on improvements brough to the table by SAP S/4.
- Use the assessment to develop the S/4 implementation roadmap based on the prioritized capabilities addressing their pain-points, gaps and senior management's future aspiration.

### Solution

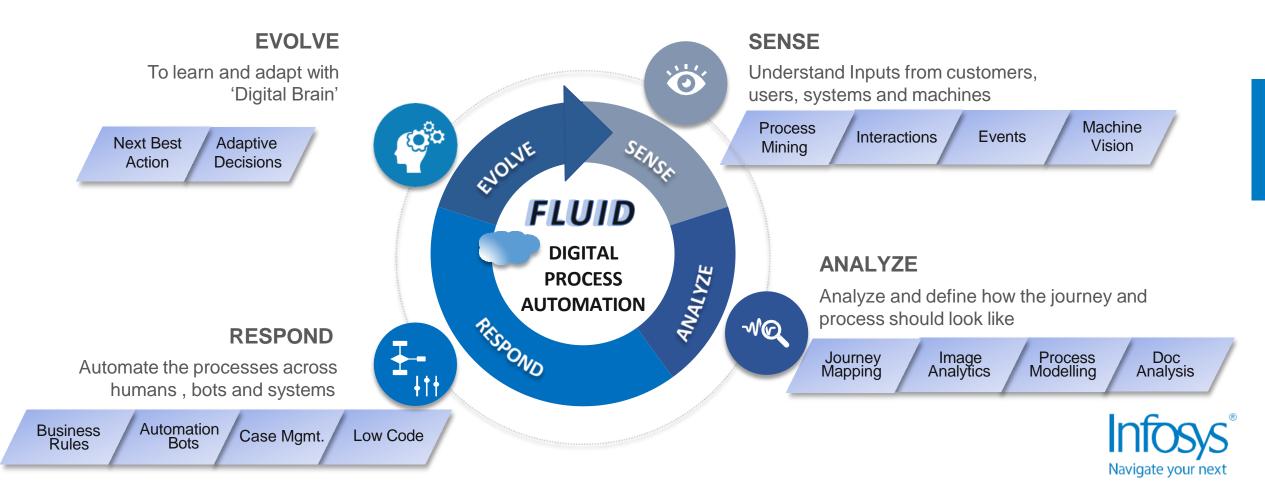
- Value scan & assessment of operational & business processes & target improvements
- A detailed cost-benefit analysis was to be performed for the envisaged future state having standard S/4 and add-on solutions through a detailed business case for a 10-year horizon for driving the decision of the top management



# Infosys Strategy to Re-engineer Business Processes

# FLUID DPA IS A FRAMEWORK reacting quickly to market opportunities, consistently producing delightful customer experiences and simplifying processes

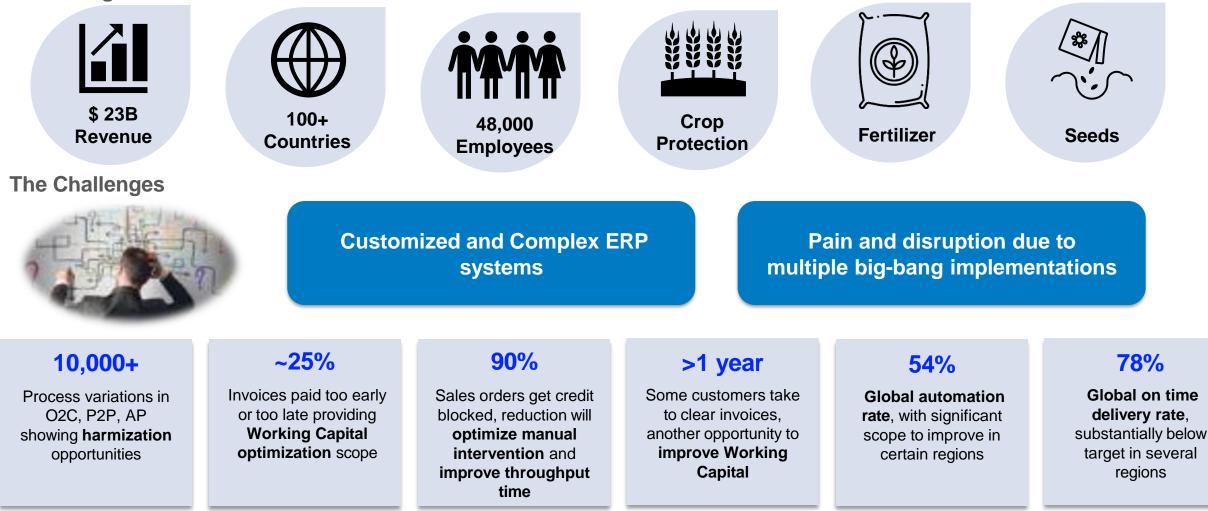
"Fluid DPA" builds on the mindset of Live Enterprise with a virtuous cycle of Sense, Analyse, Respond and Evolve to build highly efficient and automated end-to-end experiences and modernize legacy systems



# A Real-Life Success Story

Reengineered Business Processes

### The Background



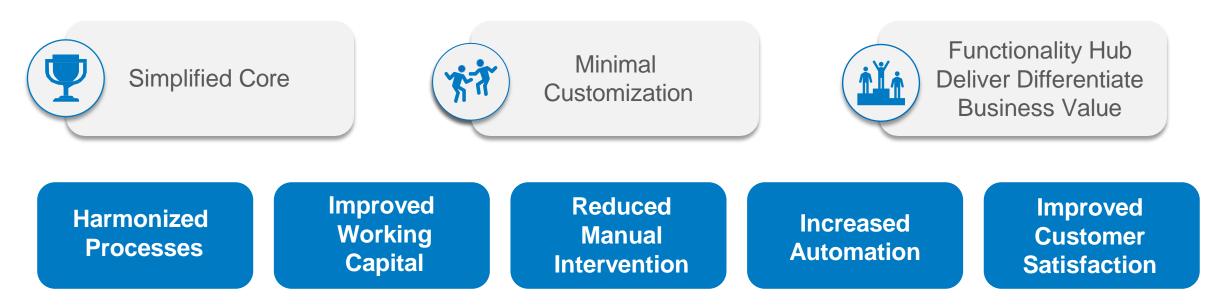


# A Real-Life Success Story

Reengineered Business Processes

The Goal

EODB (Ease-of-Doing-Business) Program



"Our journey in process mining has started and it is exciting to see how many opportunities we have to reconsider and improve our way to operate, having as never before the opportunity to see the reality of what we do in full transparency in a click."

- Cristina Destri Process CoE Lead



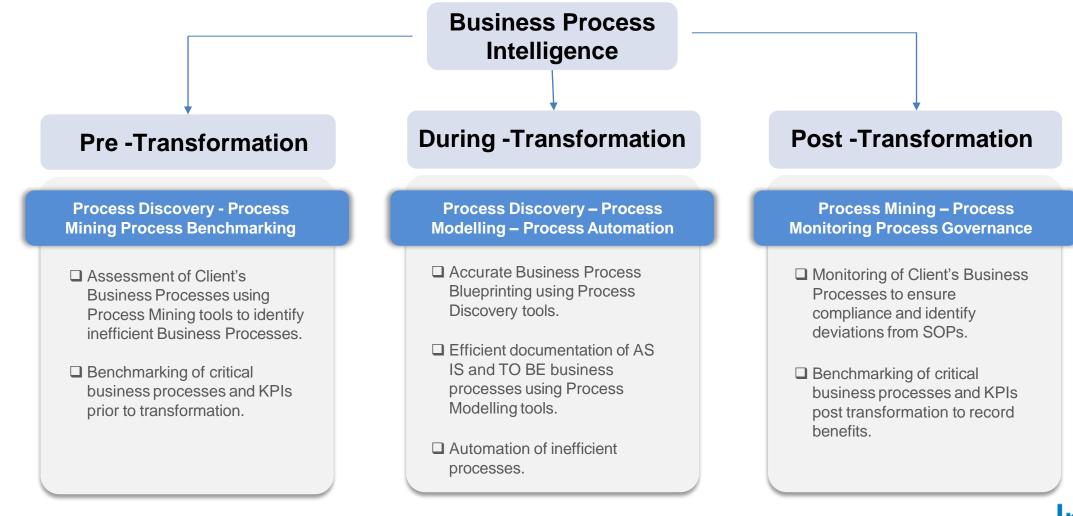
### Some More Success Stories and Upcoming Engagements...

Global Pet-food Manufacturer	Medical Equipment Manufacturer	Air conditioning manufacturer
Infosys was engaged in an IT landscape assessment program comprising of ERP and Order Management systems, MS Dynamics and Salesforce. Infosys took the data-driven automated route and helped RC discover the as-is Order Management process, along with recommending standardization and optimization options.	Stryker has partnered with Infosys on their data-driven process transformation journey. The first process we are working on is AP where discovery and roadmap determination is complete. The future roadmap is being laid to transformation more processes across Oracle, SAP, Salesforce and ServiceNow.	Daikin partnered with Infosys to identify process redesign, nonconforming variations and automation opportunities in the Procure-to-Pay process using Celonis process mining. Business Impacts were identified, and prioritization matrix was provided for opportunities identified.
Data-driven IT Architecture Assessment	Financial process transformation	Process redesign, nonconforming variations and automation opportunities identification



### **Business Process Intelligence**

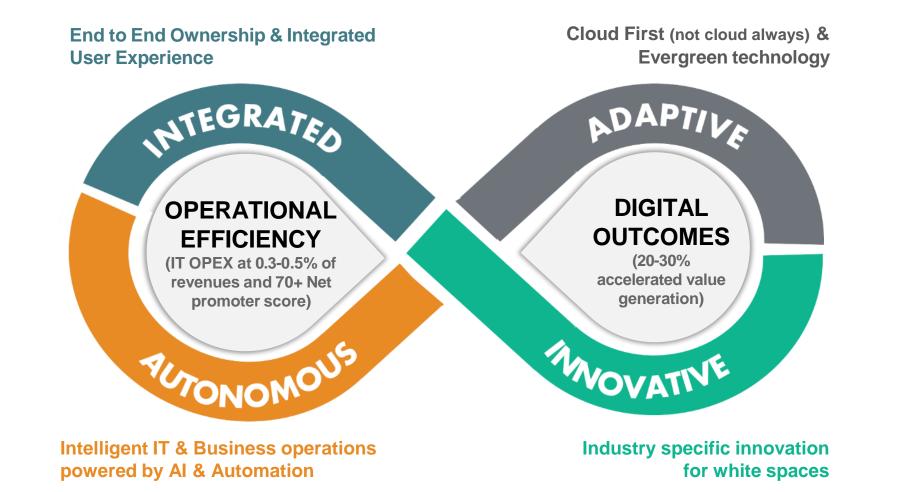
### BPI plays an important role in every phase of transformation.



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# Cognitive First Digital Operations delivers efficiencies and innovations

### "Cognitive First Cloud First" Digital Operations

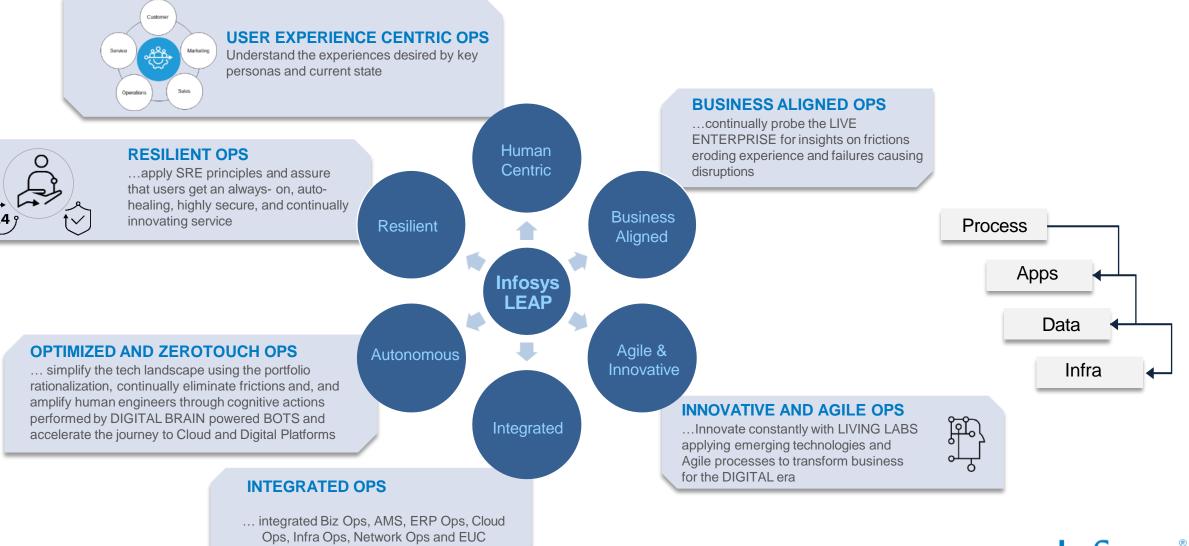


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Cognitive Firs Digitai Operations

# Our Cognitive First Digital Operations strategy





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# Infosys LEAP helps realize the Cognitive First Vision in Digital Operations



An integrated, cloud enabled, open platform that offers a highly differentiated solution for AMS services focused on agility, predictive analytics, automation and business outcomes



#### VALUE PROPOSITION

- Complete remote transition and operations
- Zero touch automation & AI Operations
- Process Intelligence
- Innovation ecosystem for continuous improvements
- Business aligned IT pivot AM on business process KPIs and business outcomes

#### **REUSABLE COMPONENTS**

ML Studio
Widgets
Digital brain
Bot factory

**INNOVATIONS** 

Micro Bots
 Dashboards
 ML Models

### Schemas

#### RECOGNITION

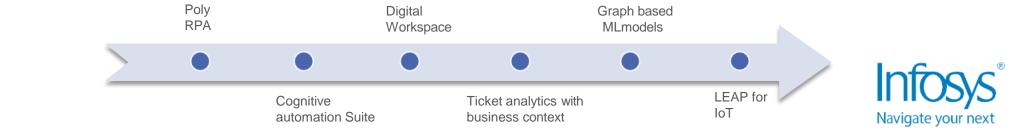
- Leader in Everest Next-Gen AMS PEAK matrix
- □ Leader in ISG Provider Lens for Next-Gen AD&M services
- Leader in Avasant's Radar View for Intelligent IT Ops services

#### ACHIEVEMENTS

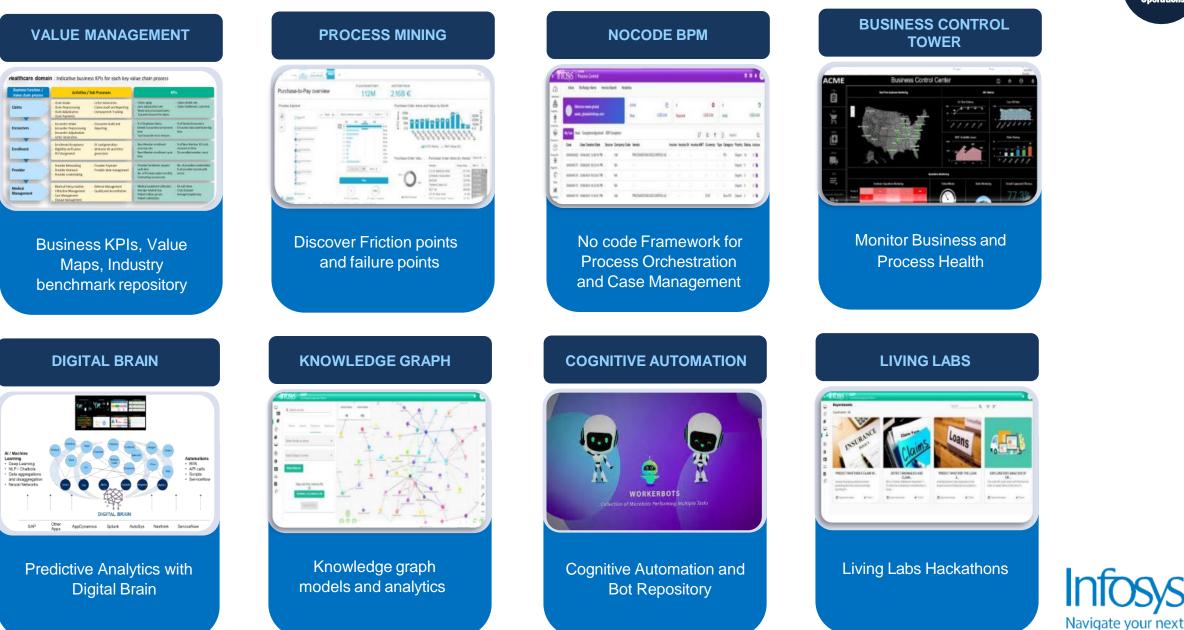


#### **KEY IMPLEMENTATIONS**

Leading FMCG Company & Retail Company. Leading Manufacturing Company & Telcom Company. Leading Energy Company & Oil & Gas Company.



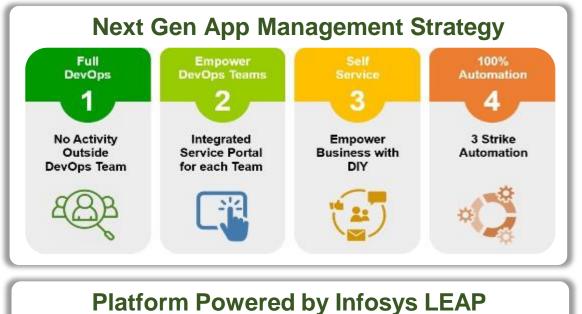
# Our differentiators for Cognitive First Digital Operations

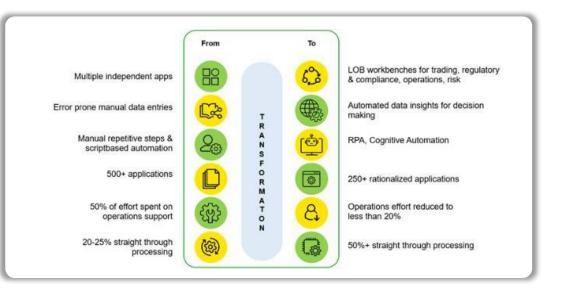


# **Case Study : Cognitive First Digital Operations**

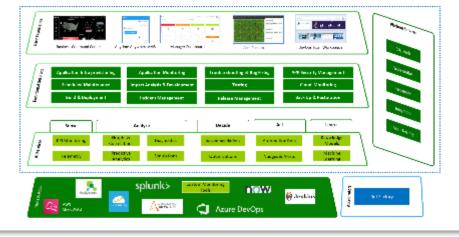
Cognitive Firs Digital Operations

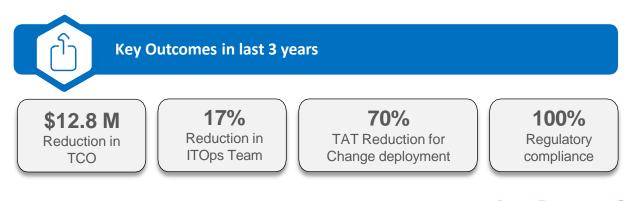
Context: British multinational oil and gas company headquartered in London, United Kingdom with \$180B in revenue and 60K employees pivoting from international oil company to an international energy company













### Innovation Ecosystem : Infosys Living Labs

Innovation Ecosystem

### Listening Post-as-a-Service (LPaaS)

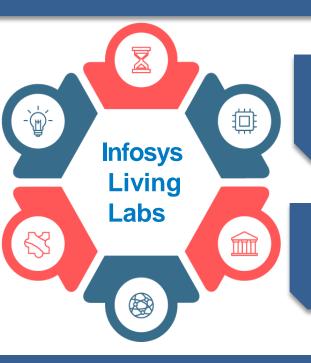
Proactively monitor and provide foresight on Horizon 3 Technologies & Business Trends & publish through IKI and TechCompass

Culture of Innovation & Shared Infra

Instill a culture of innovation across large organizations by leveraging the BTN program and Infosys shared Digital Infrastructure

#### Large Scale Roll-out

Seamless transition from a PoC to large scale deployment by leveraging the vast experience Infosys has in large scale implementations



#### **Emerging Technology Incubation**

Rapidly prototype and pilot innovative solutions with clients by using emerging technologies

#### Startup and University Ecosystem

Tap into the Infosys Innovation Network (IIN) that includes hundreds of startups & universities and leverage our strategic investments in startups from IIF

#### **Global Innovation Hubs**

Leverage Global Innovation Hubs, IP/Platforms, Physical and Virtual Living Labs & talent pool driven by Innovation evangelization by Marketing



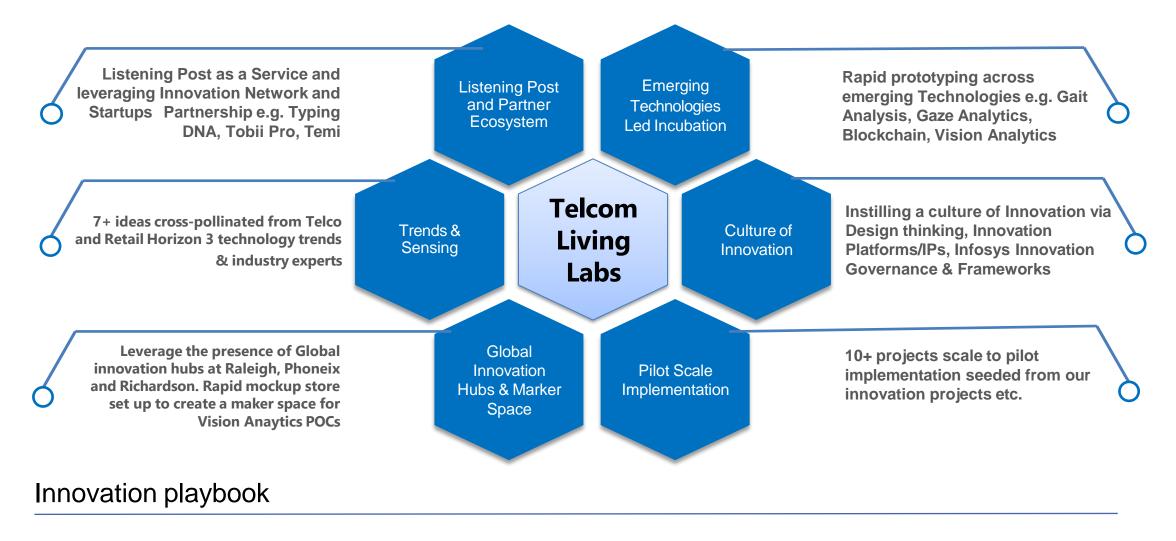
# **Emerging Tech CoEs**

®

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Artificial In Conversational AI Computer Vision Transfer Learning AI Security	Responsible AI Generative AI Artificial General Intelligence Auto ML	Data for Digital AI Data Management Data monetization Graph Analytics Big Data/Dark data/Thick data Differential Privacy	Modernization/ Cloud Virtualization/ Containerization Hyper- automation Multi-Experience	Al/ML in Testing Test Automation Customer Experience Testing IoT/Big data Testing
X-Reality Digital Twin Immersive Experience (Retail XR, Collaboration XR, Sports & Ent VR, Virtual Learning)	<b>Cyber Security</b> Al powered Toolkits Biometrics Continuous Authentication Software Defined Security	NextGen IoT Sensor Fusion Edge Al web of Connected Things	5G Realtime Remote Access 360° Broadcasting V2X Communication	NextGen IT DevOps/QAOps Democratization Code Free Tools Emerging languages Boundaryless Architecture
<b>Blockchain</b> Smart Contracts Decentralized Apps Blockchain Networks	Adaptive Systems Autonomous systems Drone Delivery Swarm Robots Self Assembling Robots	<b>Smart Spaces</b> Phygital Adaptive Interface Geo-spatial Technology Radar and Object Recognition	Future Workspace Collaborative Bots Gig Economy	<b>Resilience</b> Business Resilience Regulatory Tech

# Telcom Living labs innovation program : Model for scaled innovation at large accounts



- ✓ Orchestrated delivery model
- ✓ Innovation Governance

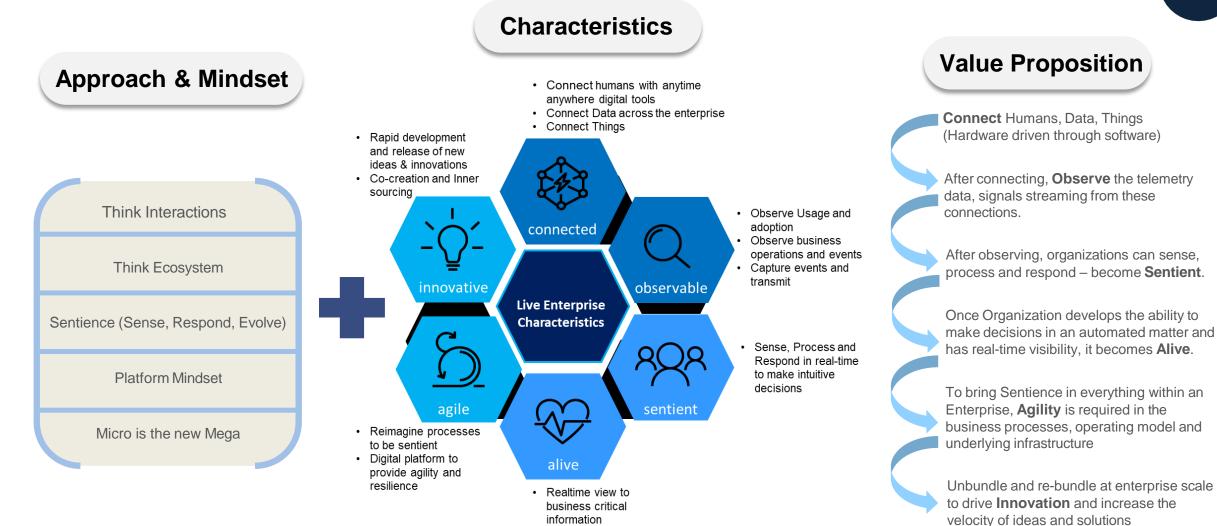
- ✓ Funding model & reporting
- Idea capture, prioritization

- ✓ CIO reporting
- Joint Client innovation



# Infosys Live Enterprise Vision







# Live Enterprise - BluePrint

Live Enterprise Architecture



### **Digital Brain**

Continuously curate organizational knowledge and intelligence for the enterprise

### **Knowledge Graph**

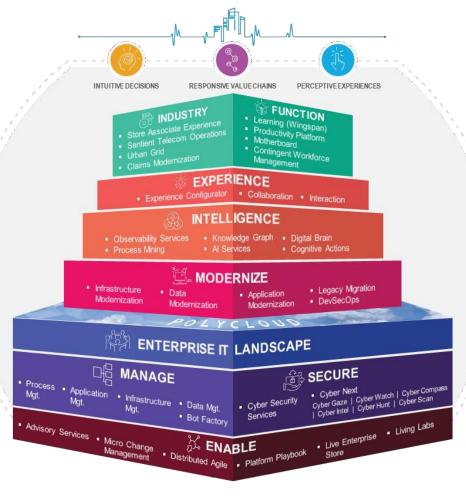


Drive better visibility and insights by seamlessly mapping information across organizational silos

### **AI Services**



The organization's eyes and ears, allowing you to see and sense in real time and remotely



**Poly-cloud** 

Embrace the best innovations application stack

# ۲<del>۹</del>

### Experience Configurator



Provide hyper-personalized and cognitive user experience for workers and customers

### Wingspan

Accelerate the enterprise talent transformation journey



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# Design Thinking & Service Blueprinting: Approach to Reimagining Experience

Pain points

Goals

Needs

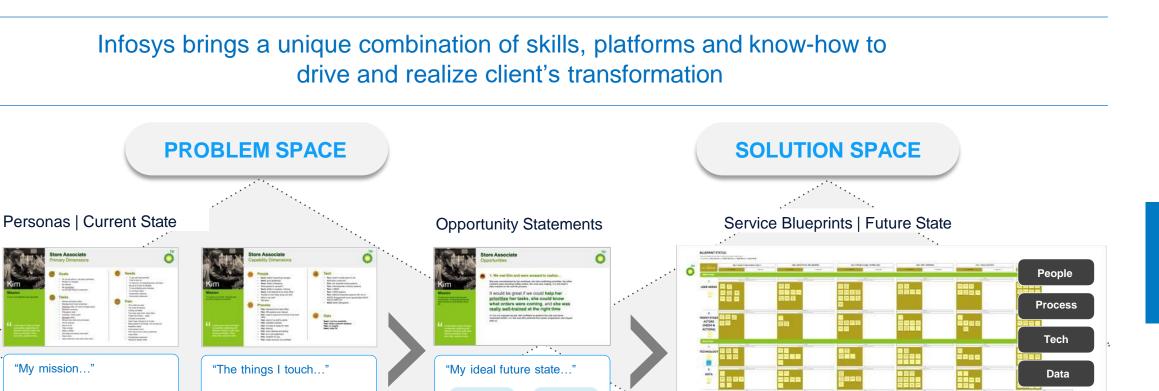
Tasks

People

Tech

Process

Data



Unresolved

pain

Unmet

needs



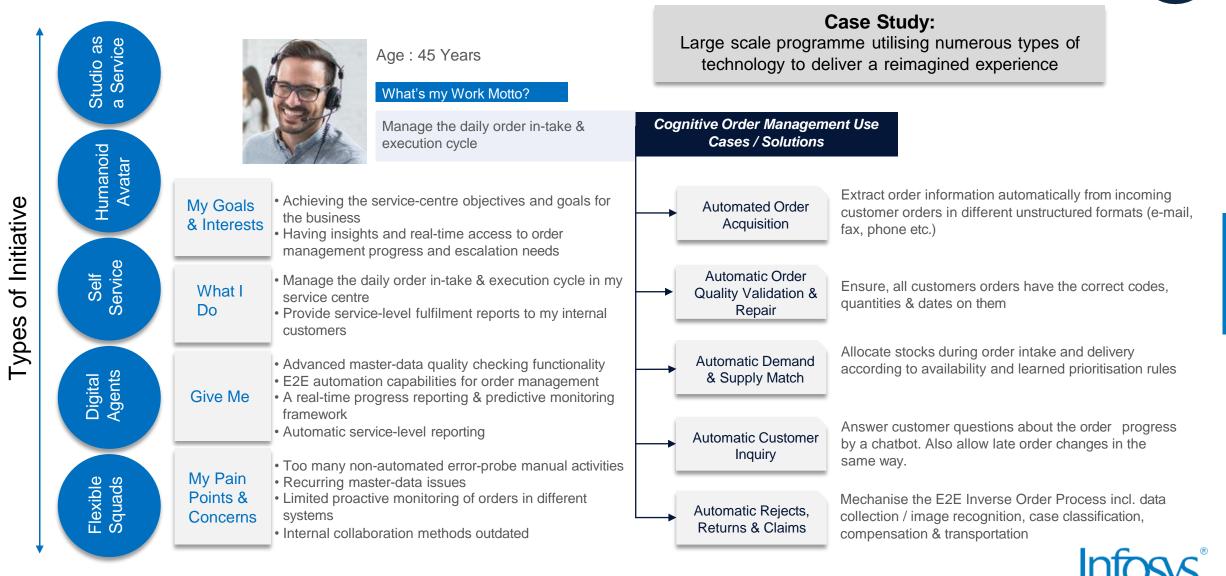
Delivery

Model

Governance

Reimagined Experience

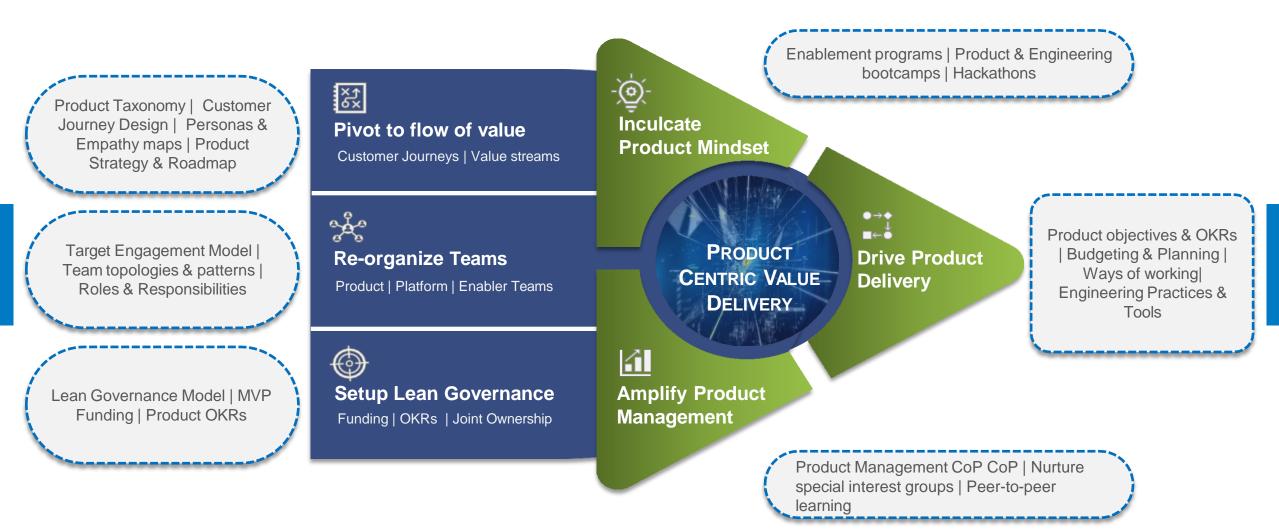
### **Reimagined Experience**



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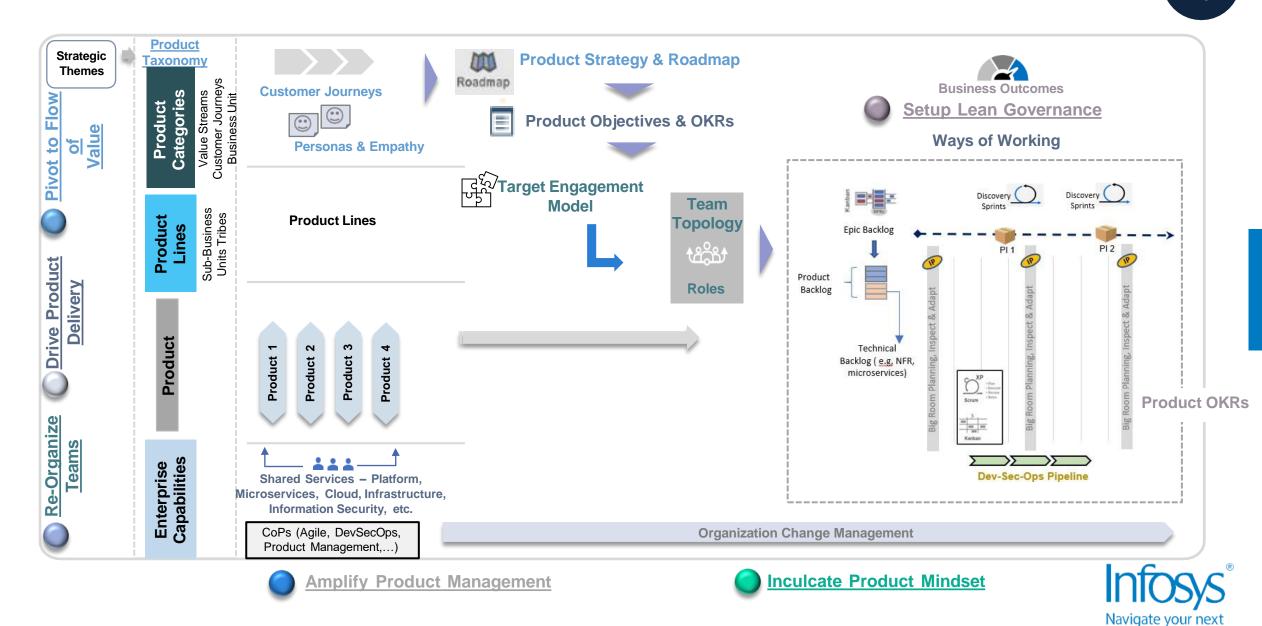
# Infosys Product Centric Value Delivery Model







# Infosys Product Centric Value Delivery Model

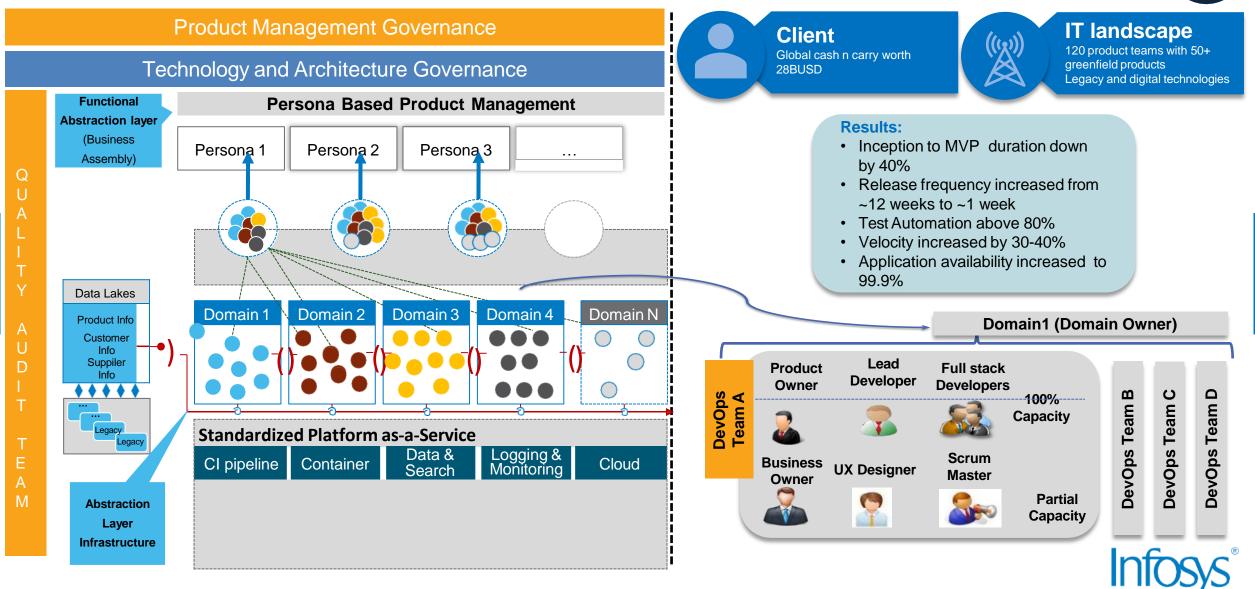


glie DevOps & roduct Centri Org

## Case Study : Integrated DevOps at a large retail client



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# Digital, Data based Insights driven future of Enterprises

#### **Evolving Patterns**

#### **NEW IMAGINATIONS**

- New Industry **Disruptive Business** Models
- Sentience
- Uberization
- **Extreme Automation**
- Data for Good

#### Leading Insurance Company

Live Enterprise, enabling newer data and intelligence driven products for accelerating digital adoption, reduce overall operational spend across claims, policy underwriting and contact center, experience analytics and 360° view for agents and customers

#### Leading Finance Company

Implemented Data Sharing Platform and Data Democratization on Azure cloud. It enhanced collaboration among the data community with the easy data sharing

### DATA ECONOMY

Data the new Capital, AI transforms Life, Economy

#### **NEW CLASS OF** PROBLEMS

### **DATA NATIVE – DIGITAL NATIVE ENTERPRISE**

- New resilient business models
- Disintermediation
- Real-time sense, analyze & act
- Phygital
- **Digital Workplace**

Innovate, Transform, Reimagine Business

#### Leading Insurance Company

Digital transformation through modernization of enterprise data platform including foundational data, Ai driven analytics

DATA DRIVEN ENTERPRISE

**Better Decisions** 

#### Leading Insurance Company

Modernize Enterprise Data Platform on cloud, personalized data discovery, enable selfservice reporting, data governance, and AI to deliver business value

#### Leading Finance Company

Digital Transformation by adopting Cloud and AI in secure manner to migrate 4000+ apps on Cloud and 220+ PB of data, supporting 100+ patterns, and improved time to market by 10x.

#### **Government Organization**

Al driven Next Gen Tax System and provide macro economic indicators to support policy formation

#### Leading Food and Beverage Company

Implemented Cognitive services leveraging Azure services to show connections across Customer, Recipes, products - Product to recipe shift with hyper personalization

#### Leading Oil & Gas Company

Built an Upstream Data Marketplace on Azure services by integrating data assets, providing projects' digital performance data in near real-

time, enabling well and refinery health monitoring and plant operations optimization.



#### **NEW PRIORITIES**

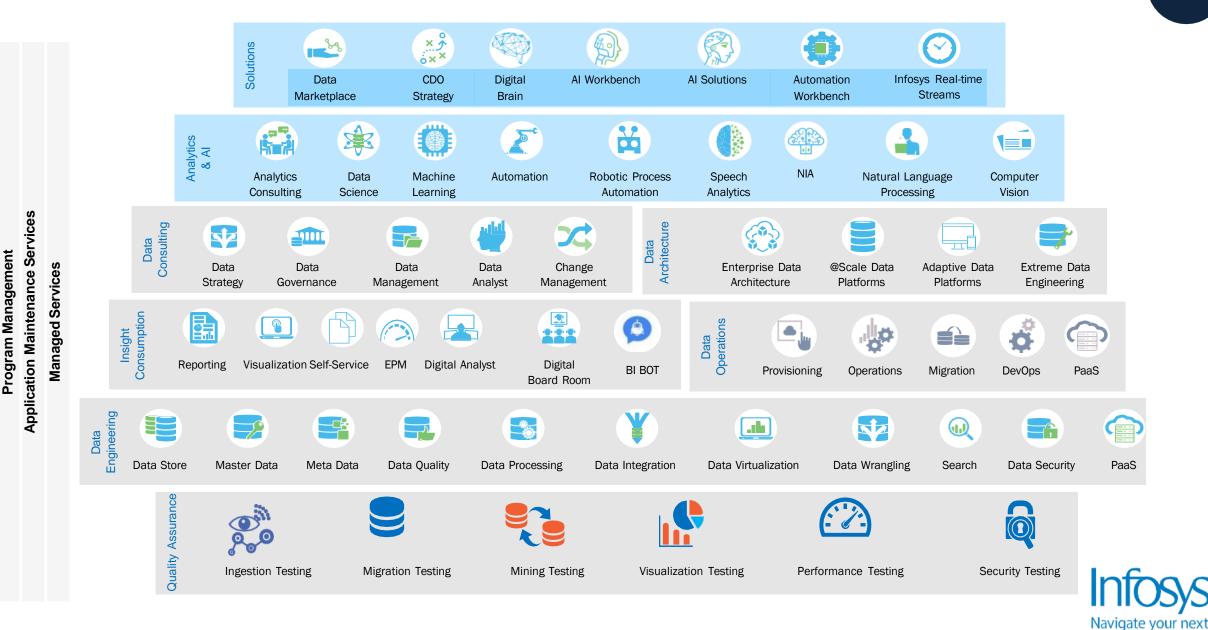
#### Adaptive changes

- Customer-centricity
- Flexible and efficient operating model Digitization of core

#### Leading Retail Banking Company

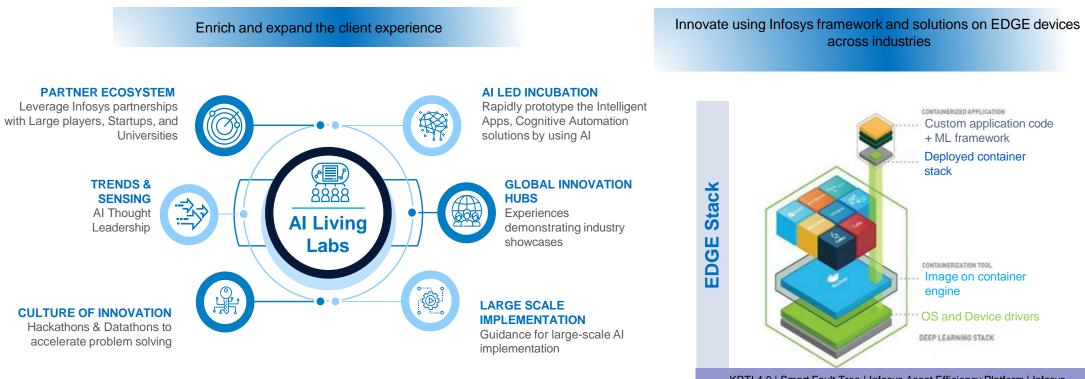
Digital Transformation to enhance customer experience across channels, improve customer loyalty and sustain customers

### Infosys Data and Analytics Services Offerings



Al driven Decision Making

#### Applied AI for Insights and Business Innovations



KRTI 4.0 | Smart Fault Tree | Infosys Asset Efficiency Platform | Infosys Autonomous System Platform | Infosys Video Intelligence Platform

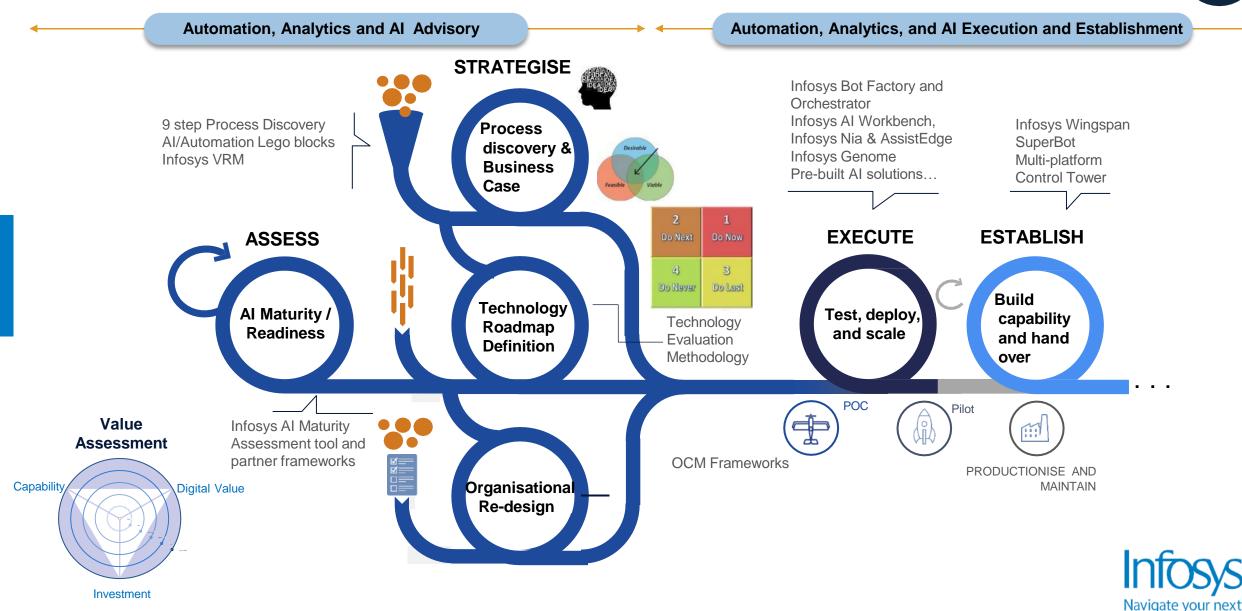
Leading telco drove business value and innovation at scale. Carved out 45 projects with 7 large scale programs across AI, AR, VR and other emerging technologies

Empowered players, fans and media at Rolland Garros with innovations on court & at home through insights-driven journalism, and intelligent post-match highlights



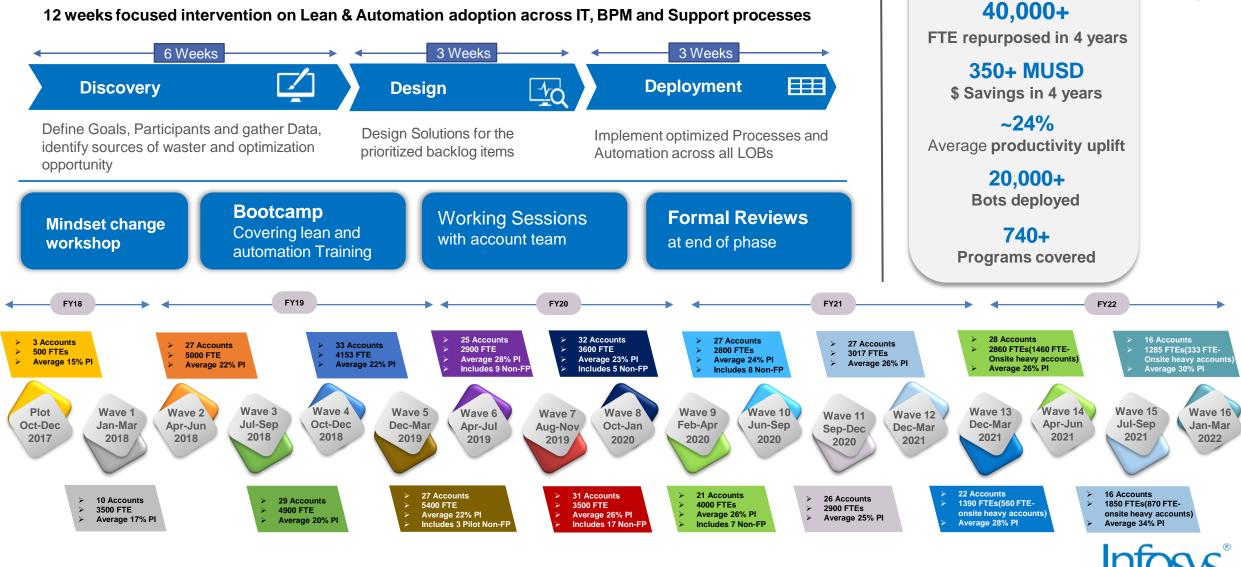
## Our Approach for delivering value through AI and Automation





## Value delivered through AI and Automation @Infosys over last 3 years...

12 weeks focused intervention on Lean & Automation adoption across IT, BPM and Support processes





Value through Al and

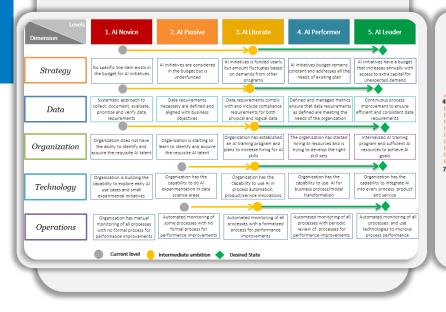
Automation

Outcome

#### Supported by unique assets along the automation journey

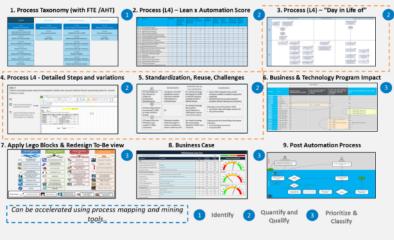
#### Al Maturity Assessment Framework

A holistic framework across 5 dimensions and 140 sub dimensions to assess, benchmark, and quantify the maturity of an organization to adopt Al and Automation and to tailor the strategy and execution roadmap accordingly. This is powered by industry benchmarks and insights from our leading partner analysts.



#### Process Discovery / Use Case Identification Framework

A 9-step process discovery / use case identification, qualification, and quantification methodology to scan business functions and identify the best of candidates for applying AI/ML and Automation. This is powered by pre-built catalogues of use cases, automation and AI scoring for prioritisation, and AI/ML/Automation Lego blocks to achieve end to end intelligent automation



#### Value Realization Methodology (Infosys VRM)

End to end business value identification, design, and monitoring framework, powered by a number of re-usable assets. This allows us to start mapping value in the advisory phase and keep track of realising it as we move into execution and establishment.

Value Scan A top-down evaluation against industry benchmarks and Business strategy to set direction for the program Business Case A cost benefit analysis of	Metrics Management A catalogue of metrics and KPIs for each lever to establish ownership and traceability	Value Audit A rapid review of value monitoring practices to identify strengths and improvements
A cost obtaining analysis of the full business impact to support investment and prioritization decisions. Value Diagram A visual linking of initiatives to operational & financial value levers to facilitate coherence checks, communication, and stakeholder engagement	Decision Framework A tool that facilitates decisions about scope & prioritization to maximize value delivered by the program	Benefits Tracking Dashboards to monitor benefits realization in terms of performance, actions and responsibilities



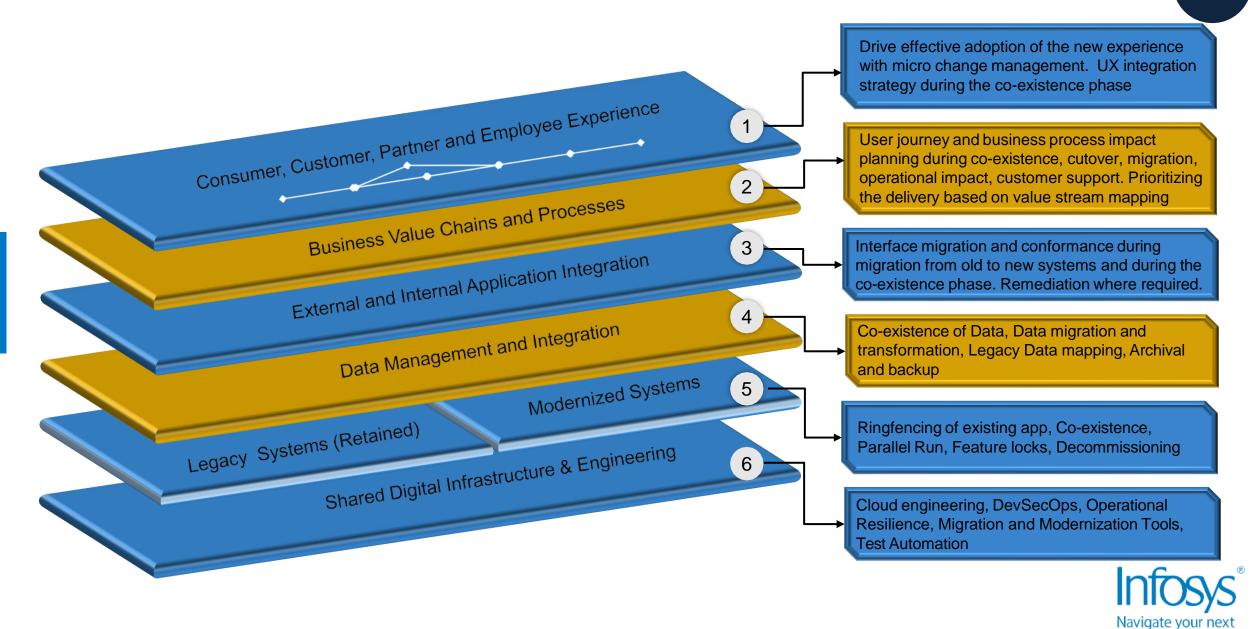
## And a Lego blocks approach to simplify value identification and scale execution

Value
through Al
and Automation
Factomation

Information Extraction	Named Entity Recognition	Classification	Prediction	Sentiment Analysis	Recommendations	Allocation	Collaborative Decision Making	Complex Question Answering
Unstructured- Data Queries	Guided Collaboration	Routine Action Automation	Summarization	Combination	Ranking	Optimization	Evolutionary Search	Relationship Recognition
Diagnosis	Validation	Risk Assessment	Configuration	Planning & Scheduling	Monitoring & Anomaly Detection	Knowledge-	Group	Group Selection
Pattern Recognition	Simulation	Agreement	Propensity Modeling	Speech	Data Mapping	based Search	Recognition Targeting	Others

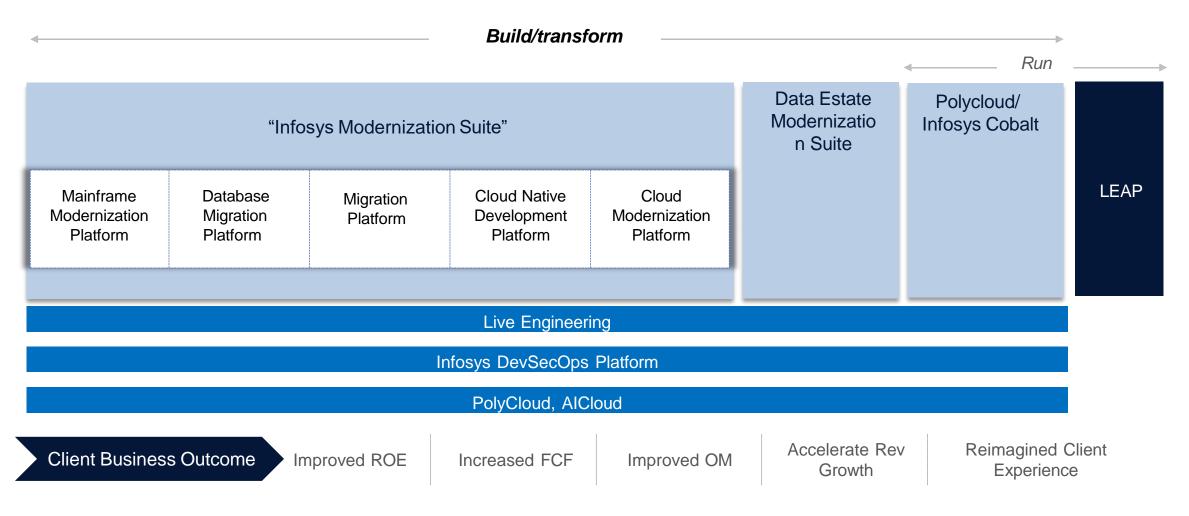


#### Infosys Zero Disruption Modernisation : Accelerated Tech Transformation



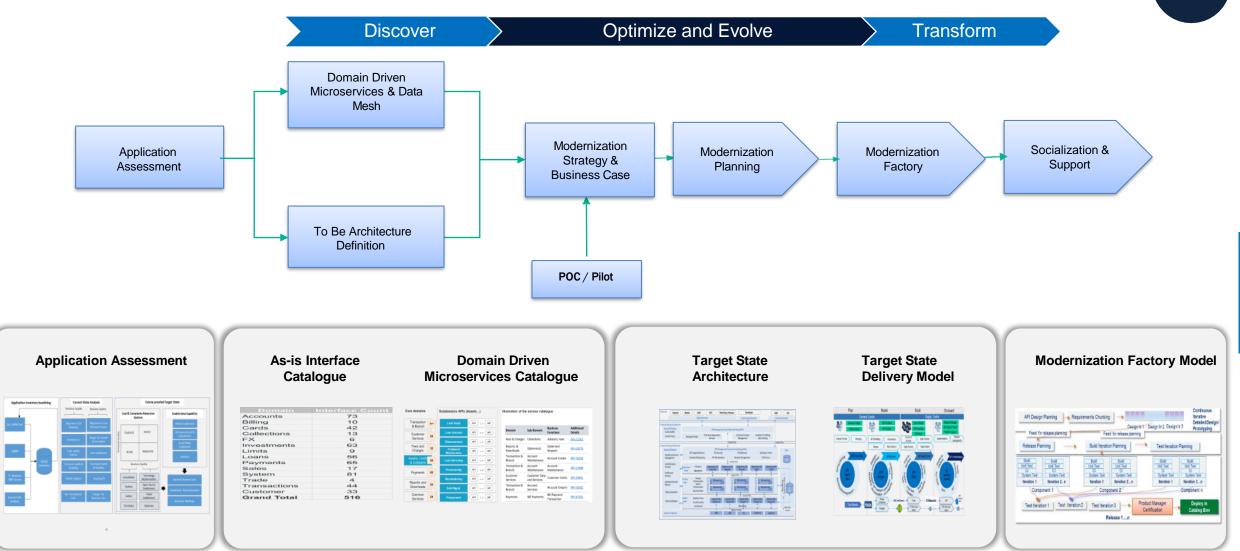
## Accelerated transformation to Smart Digital Infrastructure







## .. and proven Data Driven Technology Modernization Framework

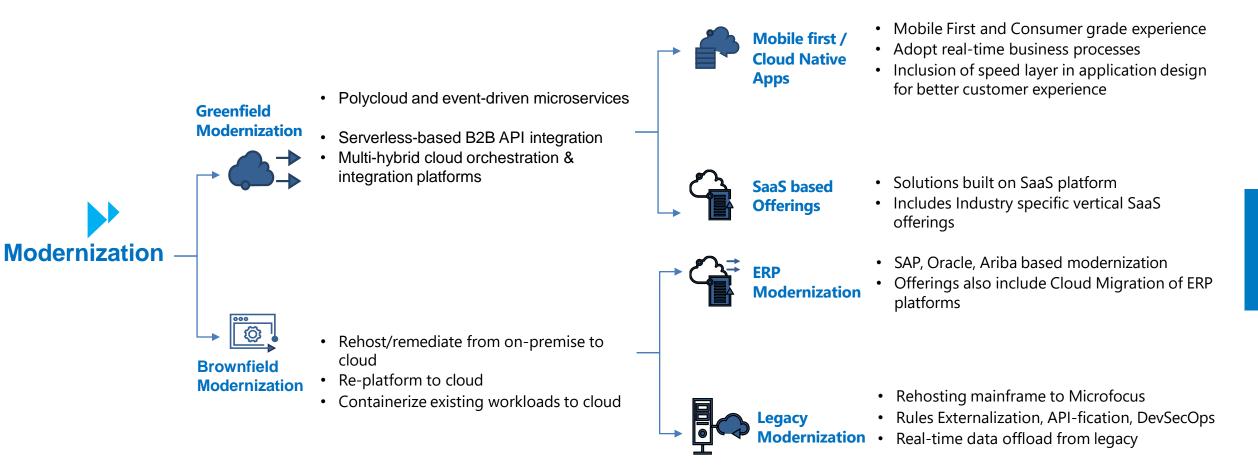




Digital Tech transformation

# Infosys has successfully implemented the solutions and platform across different clients







### Use cases and examples of building smart digital infrastructure

Database & Tech	Cloud	API first & Hybrid cloud integration	Experience & App	Data Landscape	Mainframe
Transformation	Transformation		Transformation	transformation	Modernization
<ul> <li>Oracle, DB2 &amp; SQL Server to Open-Source DB (PostgreSQL, Mongo DB)</li> <li>Application server upgrades</li> <li>Framework / language migration and upgrades</li> </ul>	<ul> <li>Rehost/remediate from on-premise to cloud</li> <li>Re-platform to cloud</li> <li>Containerize existing workloads to cloud</li> </ul>	<ul> <li>Polyglot and event- driven microservices</li> <li>Serverless-based B2B API integration</li> <li>Multi-hybrid cloud orchestration &amp; integration platforms</li> </ul>	<ul> <li>Mobile First and Consumer grade experience</li> <li>Adopt real-time business processes</li> <li>Inclusion of speed layer in application design for better customer experience</li> </ul>	<ul> <li>Appliance to Snowflake migration</li> <li>Open source/Cloud Native ETL migration</li> <li>DW migration to data lake</li> </ul>	<ul> <li>Rehosting mainframe to Microfocus</li> <li>Rules Externalization, API- fication, DevSecOps</li> <li>Real-time data offload from legacy</li> </ul>

**Smart Digital Infrastructure Transformation Themes** 

Leading FMCG ,Manufacturing, Telcom, Energy Oil & Gas, Retail, FMCG Company.



Digital Tech transformati

#### Next Steps ..

#### **1. Pilot the BVFD framework**

Pilot the value discovery, process mining offerings to create proactive opportunities for large digital transformation engagements

#### 2. Socialize with leadership on BVFD framework for usage in large platform deals.

BVFD Framework has direct relevance to integrated BPM + IL large deals. BVFD content will be shared with IC, ADM, ES, BPM team. For large deal involving business KPIs performance expectations in ITOps deals BVFD framework will be the default approach.

#### 3. Integrate the IP, Accelerators and Offerings.

Pre-build the integrations across the various IP, accelerators across the organization. Enable rapid prototyping and show & tell. Create product centric organization structure with integrated serviceline teams.







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