





DISCOVER

\$60Bn in Credit Card

Receivables

1 in 4 Households¹

Positioned as a leading U.S. direct bank & payments partner

\$37Bn direct-to-consumer deposits

\$9Bn private student loans \$7Bn personal loans





\$182Bn Network Volume²
185+ countries/territories

Note(s)

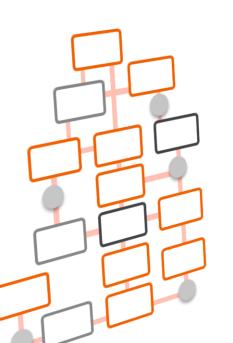
Balances as of March 31, 2017; pre-tax profit and volume based on the trailing four quarters ending 1Q17; direct-to-consumer deposits includes affinity deposits 1. TNS' Consumer Payment Strategies Study

2. Volume is derived from data provided by licensees for Diners Club branded cards issued outside of North America and is subject to subsequent revision or amendment



Evolving our technology platform – where we started



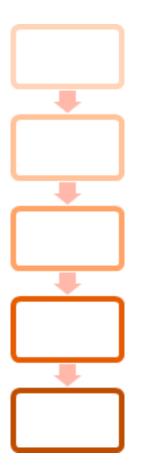


- Legacy
- Complex
- Batch
- Multiple platforms
- No integration



Enabling the art of the possible

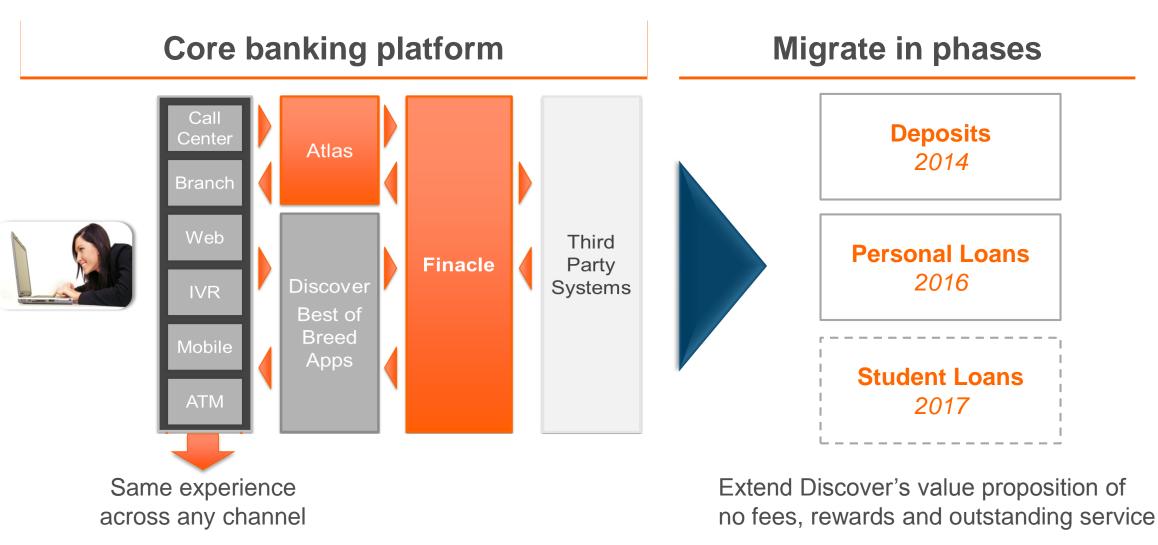




- Real-time
- In-house
- Reusable components
- Scalable
- Service-oriented

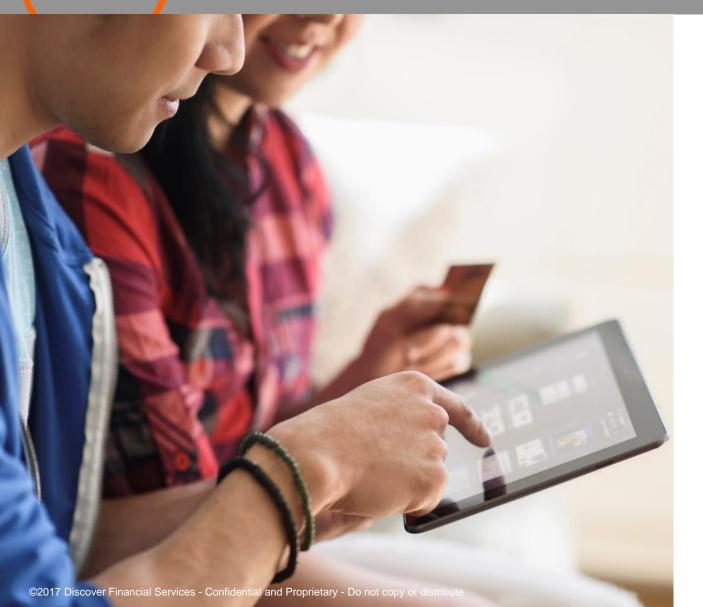


Renovating the foundation to deliver value





Énabling innovation in customer-focused features





World-class customer service



Always on services

Tailored customer interactions with real-time analytics



Embedded customer protection with fraud/security controls



Built-in compliance



