

Cloud – Infosys COBALT

Ravi Kumar S. - President and Deputy Chief Operating Officer



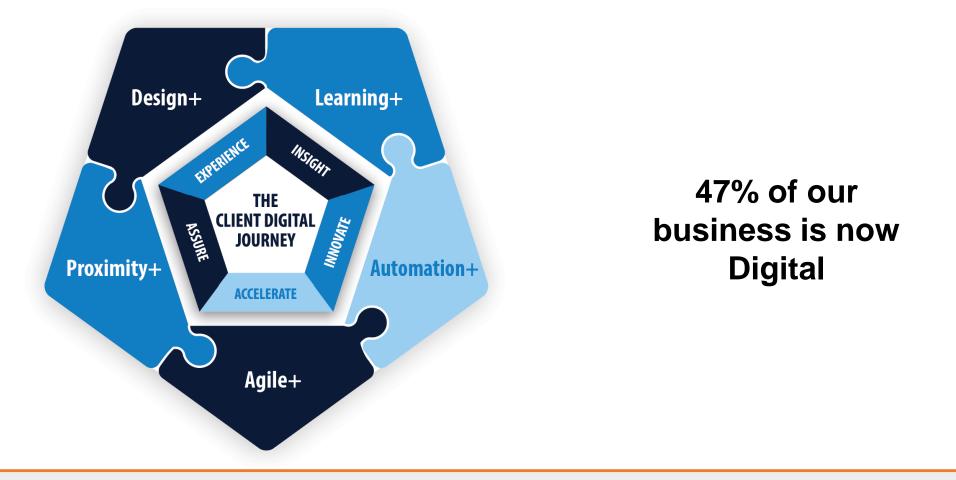
Safe harbor

Certain statements in this presentation concerning our future growth prospects, financial expectations and plans for navigating the COVID-19 impact on our employees, clients and stakeholders are forward-looking statements intended to qualify for the 'safe harbor' under the Private Securities Litigation Reform Act of 1995, which involve a number of risks and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding COVID-19 and the effects of government and other measures seeking to contain its spread, risks related to an economic downturn or recession in India, the United States and other countries around the world, changes in political, business, and economic conditions, fluctuations in earnings, fluctuations in foreign exchange rates, our ability to manage growth, intense competition in IT services including those factors which may affect our cost advantage, wage increases in India, our ability to attract and retain highly skilled professionals, time and cost overruns on fixed-price, fixed-time frame contracts, client concentration, restrictions on immigration, industry segment concentration, our ability to manage our international operations, reduced demand for technology in our key focus areas, disruptions in telecommunication networks or system failures, our ability to successfully complete and integrate potential acquisitions, liability for damages on our service contracts, the success of the companies in which Infosys has made strategic investments, withdrawal or expiration of governmental fiscal incentives, political instability and regional conflicts, legal restrictions on raising capital or acquiring companies outside India, unauthorized use of our intellectual property and general economic conditions affecting our industry and the outcome of pending litigation and government investigation. Additional risks that could affect our future operating results are more fully described in our United States Securities and Exchange Commission filings including our Annual Report on Form 20-F for the fiscal year ended March 31, 2020. These filings are available at <u>www.sec.gov</u>. Infosys may, from time to time, make additional written and oral forward-looking statements, including statements contained in the Company's filings with the Securities and Exchange Commission and our reports to shareholders. The Company does not undertake to update any forward-looking statements that may be made from time to time by or on behalf of the Company unless it is required by law.





Our Strategic focus on Agile Digital has yielded significant results

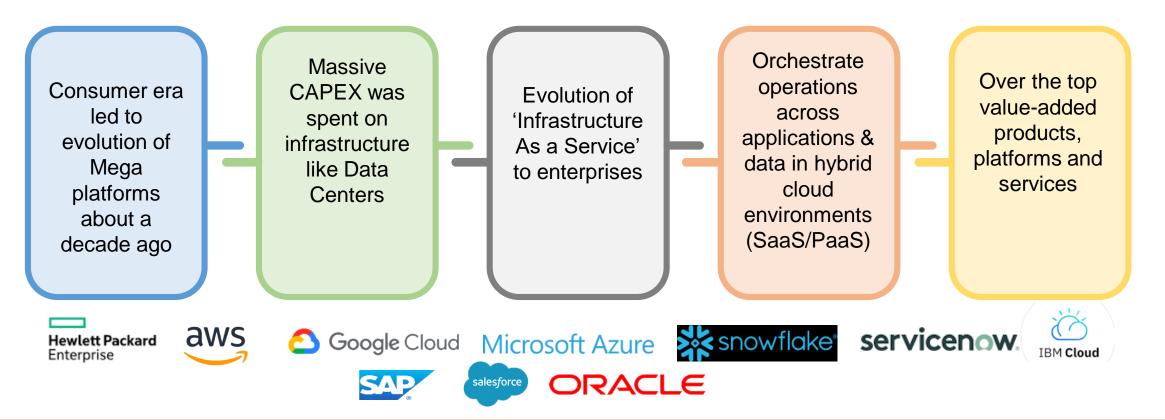


Digital journeys are foundationally built on Cloud, 50% of the spend in Digital is Cloud related



Evolution of Cloud as the foundational pillar on digital journeys

\$500B of Enterprise Cloud spend in the next 3 years



Opportunity for Infosys to be an Orchestrator of 'new age services' for realizing value





Hybrid Cloud transformation is more 'Strategic' now than ever before

 Reimagine, Share & Monetize Business Process, Data & Content to create Network effect						
Agility Cost Variability Flexible Operating Model	Resilience Virtualization of Everything Tech Amplifiers	Innovation at Scale Culture Faster GTM New Business Models Shift to Operational Spend Customer care Field Service				
edefine Core vs Non-Core Jusiness continuity Shift to As A Service	Connected Products & Services Edge IoT					

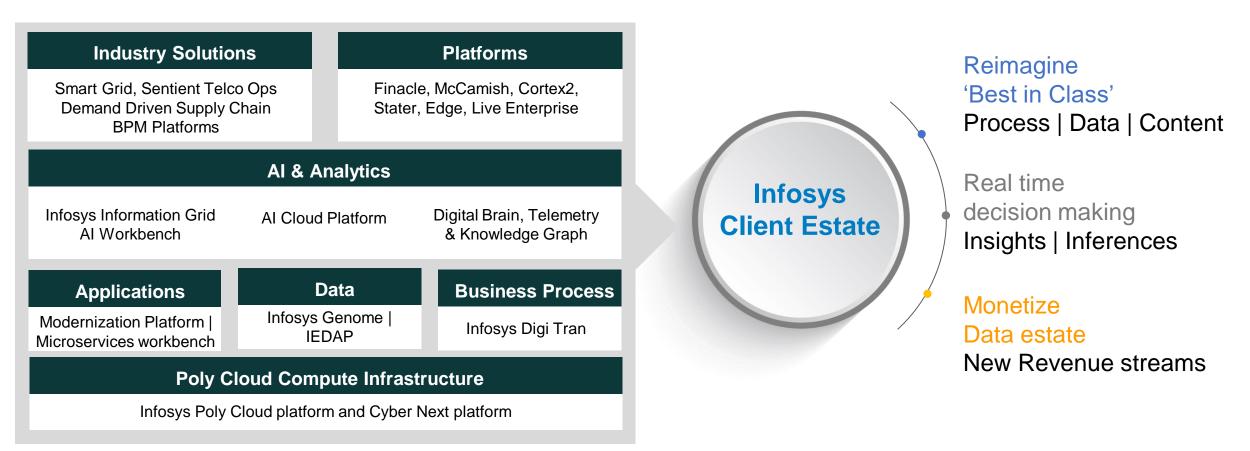
COVID has also created an existential crisis with all enterprises accelerating their digital journey



Opportunity for Infosys to Reimagine the Enterprise Value Chain

Being Resilient

That's Live Enterprise



Force multiplier for cloud powered enterprise re-engineering



Cobalt Community

Vision

Build the world's largest enterprise cloud community to drive innovation at scale for Infosys clients

Approach & Highlights

Cobalt Store (Platforms, IP, Accelerators, Solutions, Reference Docs)

Be

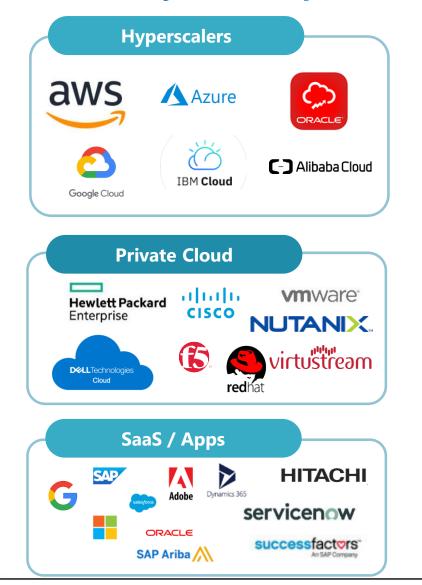
That's Live Enterprise

Cobalt Playground (R&D, infra, incubate, POC) Cobalt Labs (Living Labs, Co-create) Cobalt Builders (Practitioners, framework) Cobalt Playbook (Sales, Delivery, Commerce) CobaltCon (Tech conference & talks)

Key Outcomes

35K Strong Community (Infosys, Clients, Partners, Academia, Infy TQ)	15K Assets (Business, Engineering, Knowledge, Learn)	200+ Industry Solutions (Micro verticals)	Thought Leaders (CNCF, Top50 List, Tier-1 Analyst Ratings)	Co-Innovation (22+ Startups)			
Live EnterpriseConestop & InfyMELex & Meridian for Events, Communities & CollabKnowledge Graph & Digital BrainLiving LabsPlatform Playbook & Services							
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Rich ecosystem of partners and startups





Analyst Response on Cobalt

Infosys Cobalt is an effective antidote to cloud complexities and challenges and allows clients to focus on capturing the business results at speed that the move to cloud promised

Peter Bendor-Samuel, Founder & CEO, Everest Group Solutions, such as Infosys Cobalt, help organizations rapidly develop the business solutions they need today while also leveraging a vibrant cloud community to continue to innovate for the future. Such capabilities are a critical part of growing business resilience through digital transformation

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Todd Lavieri, Vice Chairman and President, ISG "

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Cobalt positioning sounds highly credible, and "over 200 industry cloud solution blueprints" sounds impressive – clearly a lot of groundwork has been, and is being done

> Ashwin Venkatesan, VP, Everest Group



Being Resilient That's Live Enterprise

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Possibilities and Real Stories

A global leader in food and beverages is unlocking real time insights from their data estate migrated to a cloud data warehouse built on Snowflake and Microsoft Azure

Created a consumerized and modernized user experience for a leading packaged food manufacturer leveraging Infosys ESM Café on Service Now Transformed core operations of a global healthcare provider onto an Azure cloud platform enabling faster onboarding of members and entry into new markets

Reimagined the distribution and logistics processes on a Google cloud platform for a manufacturing conglomerate enabling operational efficiencies Built an Al-first, cloud-first customer engagement platform to humanize customer experience, empower agents and drive intelligent operations for enterprises Built an automated Infosys Health Insights Platform on AWS for public Health and human agencies that can convert massive data into valuable insights and actionable recommendations

Analyst Meet

THANK YOU

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Infosys' _____ Analyst Meet