



Strategic Overview

Driving growth and value creation

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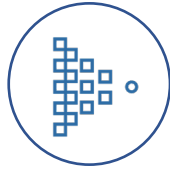
Chief Executive Officer and Managing Director

Safe harbor

Certain statements in this presentation concerning our future growth prospects, financial expectations and plans for navigating the COVID-19 impact on our employees, clients and stakeholders are forward-looking statements intended to qualify for the 'safe harbor' under the Private Securities Litigation Reform Act of 1995, which involve a number of risks and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding COVID-19 and the effects of government and other measures seeking to contain its spread, risks related to an economic downturn or recession in India, the United States and other countries around the world, changes in political, business, and economic conditions, fluctuations in earnings, fluctuations in foreign exchange rates, our ability to manage growth, intense competition in IT services including those factors which may affect our cost advantage, wage increases in India, our ability to attract and retain highly skilled professionals, time and cost overruns on fixed-price, fixed-time frame contracts, client concentration, restrictions on immigration, industry segment concentration, our ability to manage our international operations, reduced demand for technology in our key focus areas, disruptions in telecommunication networks or system failures, our ability to successfully complete and integrate potential acquisitions, liability for damages on our service contracts, the success of the companies in which Infosys has made strategic investments, withdrawal or expiration of governmental fiscal incentives, political instability and regional conflicts, legal restrictions on raising capital or acquiring companies outside India, unauthorized use of our intellectual property and general economic conditions affecting our industry and the outcome of pending litigation and government investigation. Additional risks that could affect our future operating results are more fully described in our United States Securities and Exchange Commission filings including our Annual Report on Form 20-F for the fiscal year ended March 31, 2021. These filings are available at www.sec.gov. Infosys may, from time to time, make additional written and oral forward-looking statements, including statements contained in the Company's filings with the Securities and Exchange Commission and our reports to shareholders. The Company does not undertake to update any forward-looking statements that may be made from time to time by or on behalf of the Company unless it is required by law.



Strategy put in place in 2018



Scale agile digital



Energize the core



Expand skilling



Drive localization

Focus on client relevance and execution

Results



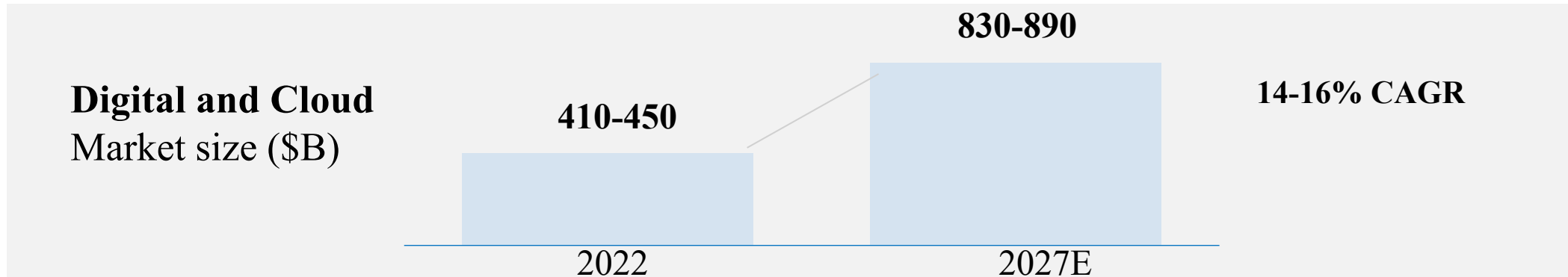
54 “Digital Leader” rating across offerings of Digital Pentagon by industry analysts in **FY 22** (It was **24** in FY 18)

- Digital revenue from 25.5% to 59.2%
- Revenue growth (cc) from 5.8% to 19.7%
- \$100M+ accounts from 20 to 38
- Employees from 204,000 to 310,000
- Significant market share gain
- TSR highest among peers

One Infosys

Digital technology services market continues to grow

- Global technology services market is expected to grow between 5% and 6% over the next 5 years
- Digital and cloud services leading the growth



- Digital transformation remains critical for large, global companies
- Opportunity to continue to gain market share
- Demand outlook remains strong today among global macro trends

Strategic elements looking ahead



Scale cloud business



Continue intensity in Digital



Next generation seeding



Advanced automation, modernization



People care and development

Continued focus on client relevance and execution

Scale cloud business



Market leading capabilities



IaaS/Public



IaaS/Private



SaaS



PaaS



Data on Cloud



Cloud Security



Advisory,
Design and
Migration



Industry
solutions

Continue intensity in Digital



**Data, analytics,
AI**



Enterprise tech




Digital engineering services



IoT



Cybersecurity



Experience

Next generation seeding

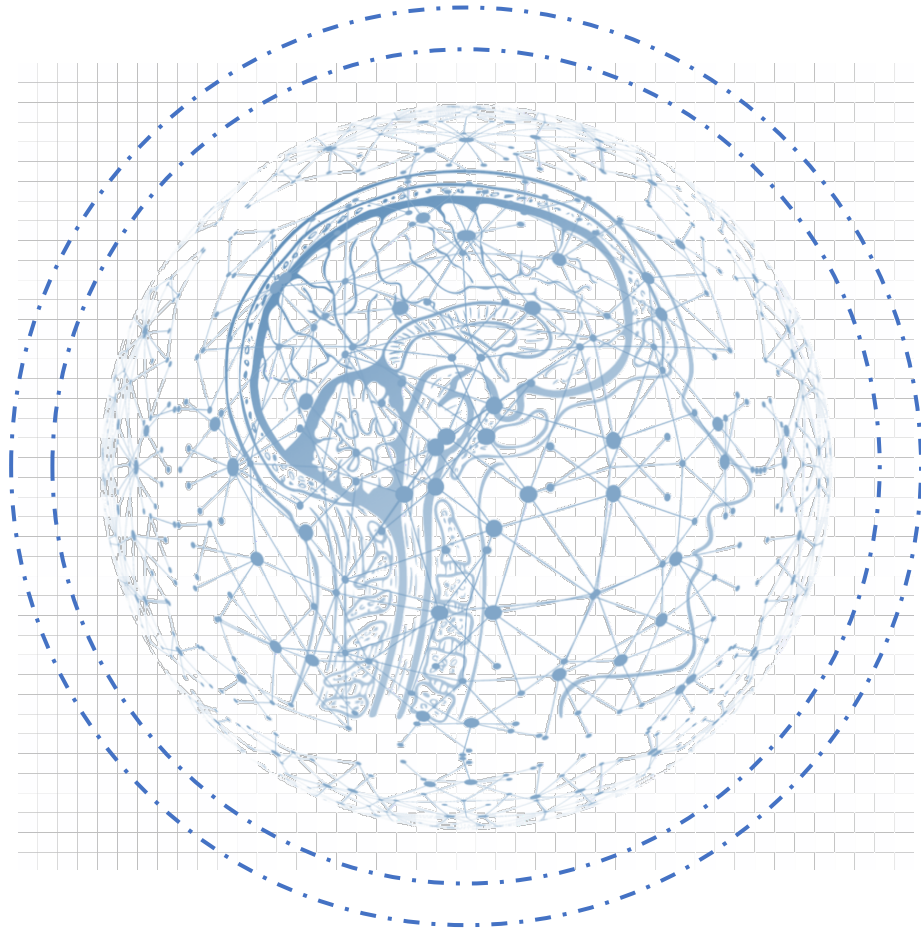
Digital Natives

Europe

**New
Technologies**
(E.g., Metaverse,
Quantum, Web 3.0,
Blockchain)

Sustainability

Advanced automation and modernization



Next generation BPM

Advanced ADM

- Bridge between core services and digital/cloud

Modernization

- Zero Disruption Modernization

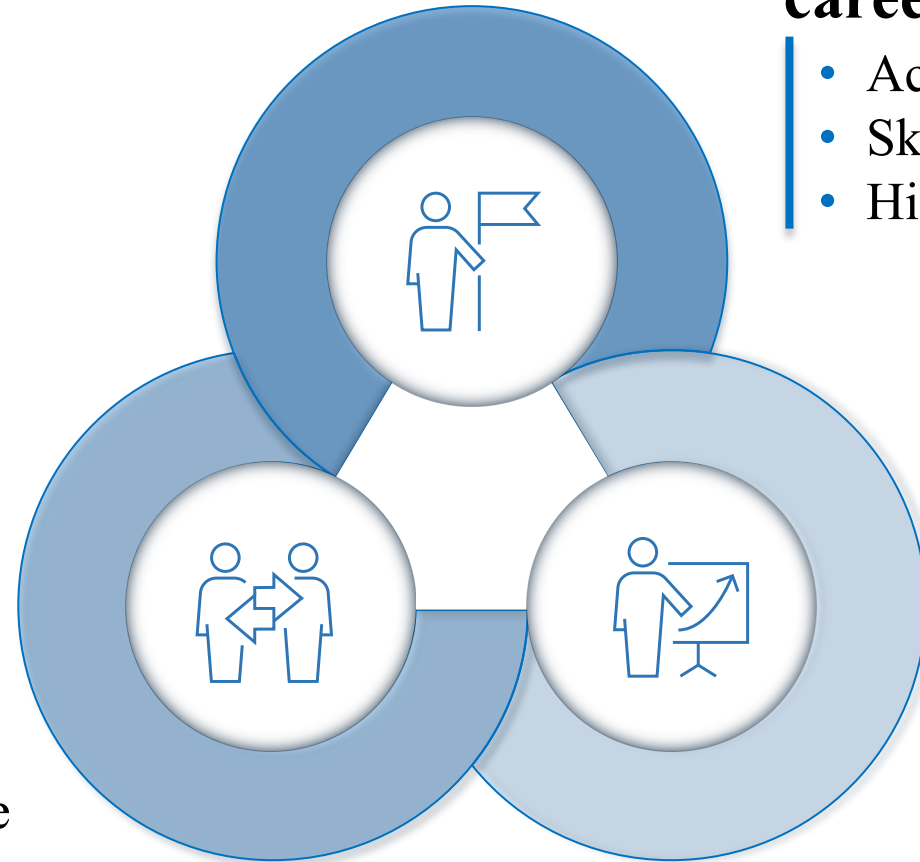
AI, machine learning, automation

- Automated intelligent processes
- Low touch, high impact ecosystem

People care and development

Enhanced employee engagement

- Attract with brand as a talent magnet
- Engage and Empower
- Incentivize learning culture



Faster and predictable career progression

- Accelerate career growth
- Skill based differential compensation
- Higher internal fulfilment

Extensive re-skilling for all

- Digital and Cloud
- Full stack
- Certifications and skill-based recognition

We have levers to drive high margins



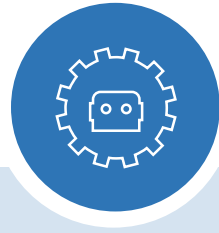
Manage
pyramid
ratios and
delivery
cost/FTE



Optimize
onsite/
offshore
mix



Optimize
sub-
contractor
usage



Capture
value from
automation



Realize
operating
efficiencies



Value
based
selling

Conclusion



Last 4 years demonstrated a successful strategic blueprint that we executed well



Going ahead, we see strong opportunities in digital and cloud



Our people engagement is robust and becoming stronger



We have several levers to drive high margins



We are well-poised to gain market share and deliver value

THANK YOU

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