Infosys
INVESTOR AI DAY
2026

Infosys AI Day

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Unlocking AI Value - Manufacturing

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Safe harbor

Certain statements mentioned in this presentation concerning our future growth prospects, our future financial or operating performance, our use of AI and its effects on our Business, and the United States H-1B visa program are forward looking statements intended to qualify for the 'safe harbor' under the Private Securities Litigation Reform Act of 1995, which involve a number of risks and uncertainties that could cause actual results or outcomes to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding the execution of our business strategy, increased competition for talent, our ability to attract and retain personnel, increase in wages, investments to reskill our employees, our ability to effectively implement a hybrid working model, economic uncertainties and geo-political situations, technological disruptions and innovations such as Generative AI, the complex and evolving regulatory landscape including, our ESG vision, our capital allocation policy and expectations concerning our market position, future operations, margins, profitability, liquidity, capital resources, our corporate actions including acquisitions, the outcome of pending litigation, the outcome of the US government investigation, the timing, implementation, duration and effect of the September 19, 2025 proclamation signed by the president of the United States related to the H-1B visa program, and the effect of current and any future tariffs. Important factors that may cause actual results or outcomes to differ from those implied by the forward-looking statements are discussed in more detail in our US Securities and Exchange Commission filings including our Annual Report on Form 20-F for the fiscal year ended March 31, 2025. These filings are available at https://www.sec.gov/. Infosys may, from time to time, make additional written and oral forward-looking statements, including statements contained in the Company's filings with the Securities and Exchange Commission and our reports to shareholders. The Company does not undertake to update any forward-looking statements that may be made from time to time by or on behalf of the Company unless it is required by law.

Manufacturing players are embracing AI

TOYOTA

"AI is helping accelerate what we offer our customers, transforming Toyota into the mobility company we need to be to compete in this changing landscape."

- Ted Ogawa, President and CEO, Toyota Motors NA

SIEMENS

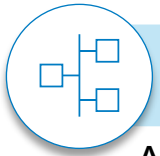
"There was a world before AI, right now we are transitioning to a world that makes full use of it – including in factories, buildings, grids and transportation"

- Roland Busch, CEO and President

wesco

"The next phase will focus on advancing new technologies, including artificial intelligence and other digital innovations."

- John J. Engel, Chairman, President and CEO



1 Process & business model transformation

Applying AI for reimagined processes, as a service business model, smart products, smart manufacturing

2 Digital core leveraging AI

Accelerating ERP consolidation, technical debt reduction, cloud adoption to enable AI driven transformation

3 From dashboards to decision support

Getting massive data sets AI ready: structured, unstructured, time series, streaming, spatial

AI use cases across value chain

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Vertical use cases

High impact AI use cases across the value chain

Design	Source	Make	Sell	Service
AI-driven product & portfolio optimization	Predictive demand, inventory & S&OP	Smart factory operations & scheduling	Precision marketing, pricing & lead scoring	Predictive & proactive service operations
Accelerated design, simulation & testing	Supplier performance & risk intelligence	Yield, quality & throughput optimization	Sales performance & revenue optimization	Installed base & parts lifecycle optimization
Lifecycle and innovation performance analytics	Intelligent procurement & cost optimization	Predictive maintenance & asset performance	Intelligent order management & fulfilment	Customer experience & support intelligence

Horizontal use cases

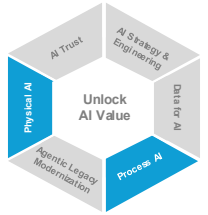
Enterprise-wide AI deployment

Finance	AI enabled financial close and controls	Predictive demand and cash-flow forecasting	Intelligent cost and margin analytics
Legal	Patent Analysis and Monetization	Supplier Contract Risk Analysis	Automated regulatory and trade compliance monitoring
HR	AI Enabled Learning Platform	AI Driven Workforce Planning and Scheduling	HR Agents for Employees

~30% reduction in cycle time | **2-7%** Margin uplift | **10-20%** lower maintenance costs

Source: Industry reports and Infosys research

Process AI and Physical AI at Rolls-Royce



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Business context

- Speed-up Engine Turn Around Time by improving engineering workloads and compliance-drive workflows
- Improve first-time-right rates
- Unlock capacity

AI First Solutions

Multi agent framework to augment engineering decision-making across the MRO lifecycle

Initiate agent:

- Technical variance matching
- Feature identification

Intel agent:

- Triage assistance
- Cause identification

Author agent:

- Repair procedure assistance
- Investigation summary

Impact

$ Multi Mn

Revenue uplift

40%

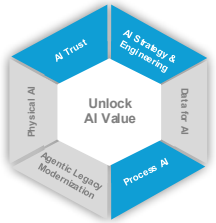
Reduction in engineering effort

75%

First-time-right (from <40%)

" In partnership with Infosys, Rolls-Royce has successfully operationalized agentic AI within a business-critical MRO process. This has delivered measurable improvements in Engine turnaround time & engineering efficiency. As an EASA-approved capability, it establishes a trusted foundation for scaling AI adoption across our Civil Aerospace engineering operations " – Declan Mc Caffrey , Engineering Director , Rolls-Royce

AI Engineering, Process, and Trust at GE Vernova



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GE VERNOVA

AI First Solutions

Message from GE Vernova

Scott Strazik
Chief Executive Officer
GE Vernova

Justin John
AI Strategy & Technology Leader
GE Vernova

Use of agentic AI for reimagination of priority value stream workflows, enabling repeatable scaling of AI

Agentic AI solutions:

- **25+** multi-agent AI use cases
- Enterprise-wide AI strategy
- Enterprise wide scale up of AI use cases
- Embedded AI in end to end value streams

Thank You