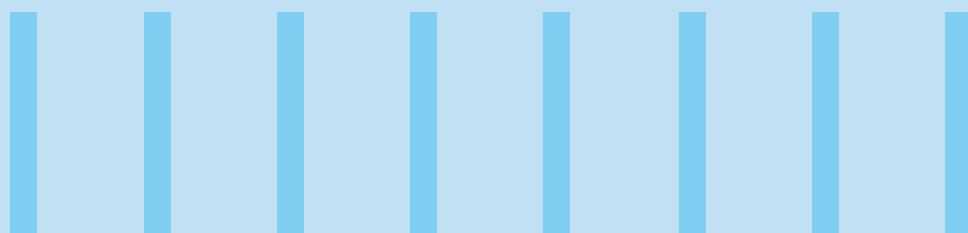




VEGETATION MANAGEMENT: STRATEGIC CHOICES

A MATURITY-BASED PERSPECTIVE FOR RISK REDUCTION, COMPLIANCE, AND OPERATIONAL EXCELLENCE



Abstract

Vegetation Management (VM) has become one of the most critical operational disciplines for electric utilities — especially in wildfire-prone geographies where vegetation encroachment poses severe threats to life, property, grid reliability and regulatory compliance. Utilities today must manage millions of trees, adhere to stringent state and federal regulations, and integrate advanced technologies like GIS, LiDAR, drones and predictive models to meet evolving safety expectations. This paper presents a maturity based strategic viewpoint on Vegetation Management, outlining regulatory drivers, key value levers, operational challenges, technology enablers and maturity levels adopted by leading utilities.

Introduction: Why Vegetation Management Matters

Hot, dry climates and dense vegetation around regions/cities such as Los Angeles, San Diego, Sydney etc. create some of the world's highest wildfire-risk environments. Vegetation contact with power lines has been linked to several catastrophic wildfires, making vegetation management a critical utility function. Utilities are legally required to proactively identify, track, inspect, and mitigate vegetation hazards to maintain public safety and grid reliability. Regulations such as CPUC General Order 95, PRC Sections 4293/4295.5, and NERC FAC-003-4/5 enforce strict

clearance mandates, auditability, and timely inspections. Failure to comply exposes utilities to heavy financial penalties, lawsuits, and reputational damage. To meet these obligations, utilities often need to manage 1.5–2 million trees across their service territories, with 20–35% located in high-fire zones.

Vegetation Management is therefore not only a maintenance function — it is a critical risk-mitigation, safety, and compliance discipline.

Key Drivers for Vegetation Management Programs



Wildfire Risk Reduction

Vegetation encroaching on power lines can spark catastrophic wildfires. Proactive trimming and hazard-tree removal significantly reduce ignition risks.



Regulatory Compliance

CPUC, Cal Fire, NERC, and PRC rules mandate strict vegetation clearances, documented inspections, and timely mitigation, with potential multi-million-dollar penalties for non-compliance.



Grid Safety and Reliability

Overgrown trees contribute to outages, equipment damage, and emergency repairs. Vegetation management ensures network reliability and reduces SAIDI/SAIFI impacts.



Financial and Legal Liability Reduction

Utilities face billions of dollars in claims linked to vegetation-related wildfire incidents. Proactive vegetation management programs help mitigate these risks and reduce liability.



Environmental and Community Protection

Wildfire destroys ecosystems and communities. Vegetation management programs play an essential role in protecting the public and maintaining trust.



Regulatory Requirements & key KPIs that drive Vegetation Management

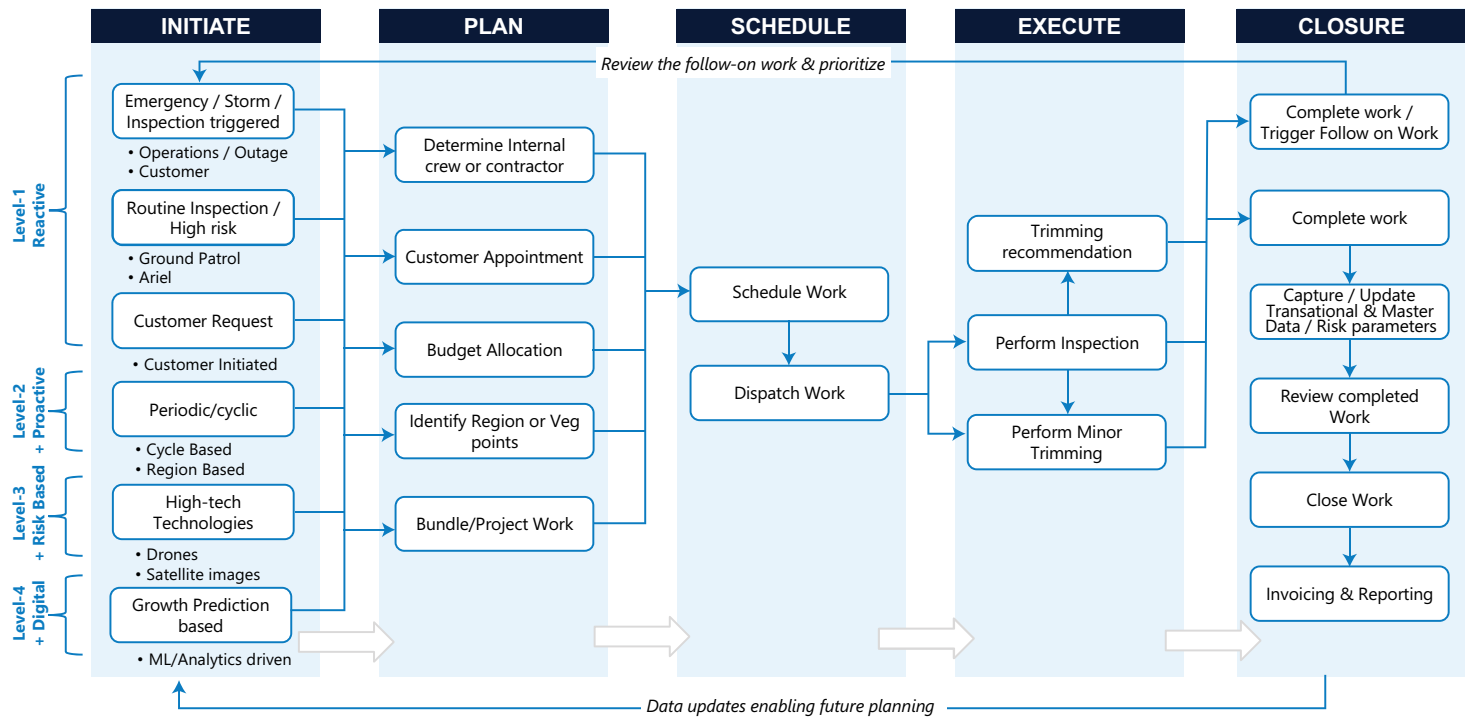
Vegetation Management activities are governed by state and federal rules, each linked to measurable KPIs for compliance and audit readiness.

Regulatory Requirements	Key KPIs to Track
Regulatory Mandate - NERC FAC-003-4/5, CPUC, PRC etc. mandate utilities to prevent vegetation encroachment on transmission lines and maintain reliability	- Vegetation coverage across applicable lines: Percentage of overhead transmission miles - Percentage of required reports submitted on or before due dates
Risk Mitigation - Avoid outages, cascading failures and wildfire incidents - Ensuring public safety and grid stability	- Vegetation-caused outages per 1,000 line-miles per year - Percentage of inspections with minimum clearance below MVCD thresholds - Median and P5/P95 clearance (m) by segment
Data Governance - Maintain accurate, auditable records of inspections, clearance measurements, right-of-way (ROW) conditions and corrective actions, ensuring geospatial precision and future predictions	- Percentage of inspections with linked measurements (factual) - Percentage of corrective actions with evidence (before/after) tied to inspection
Operational Impact - Requires scheduled inspections (annual or ≤ 18 months), proactive trimming or removal, work order prioritization, and contractor coordination based on risk zones	- Percentage of segments inspected within timelines - Percentage of identified work completed
Technology Enablement - Integrated CMMS + GIS for spatial asset tracking and scheduling. LiDAR, drones, and remote sensing for clearance validation enabled with analytics dashboards for compliance reporting	- Percentage of spans with validated GIS geometries and ROW boundaries - Percentage of line-miles validated through LiDAR/drone-based clearance assessments in the last 12 months - Percentage of work orders generated from inspection findings
Financial Justification - Prevents penalties and fines (up to millions), reduces outage costs, mitigates wildfire liability and improves reliability indices (SAIDI/SAIFI)	- Estimated savings from reduced vegetation events vs. prior years - Monetary risk avoided by meeting regulatory requirements - SAIDI (System Average Interruption Duration Index) and SAIFI (System Average Interruption Frequency Index) improvements attributed to vegetation program
Compliance Evidence - Audit-ready proofs for inspection logs, clearance data, photos/videos, geospatial maps, work order history, and outage attribution reports	- Percentage of spans with full audit bundle (inspection and pruning) - Percentage of vegetation outages reported per quarter - Mean time to notify and mitigate



Typical Lifecycle of Vegetation Management Work

Vegetation Management typically follows a standard work-management process. However, the point of work initiation varies based on an organization's level of maturity.



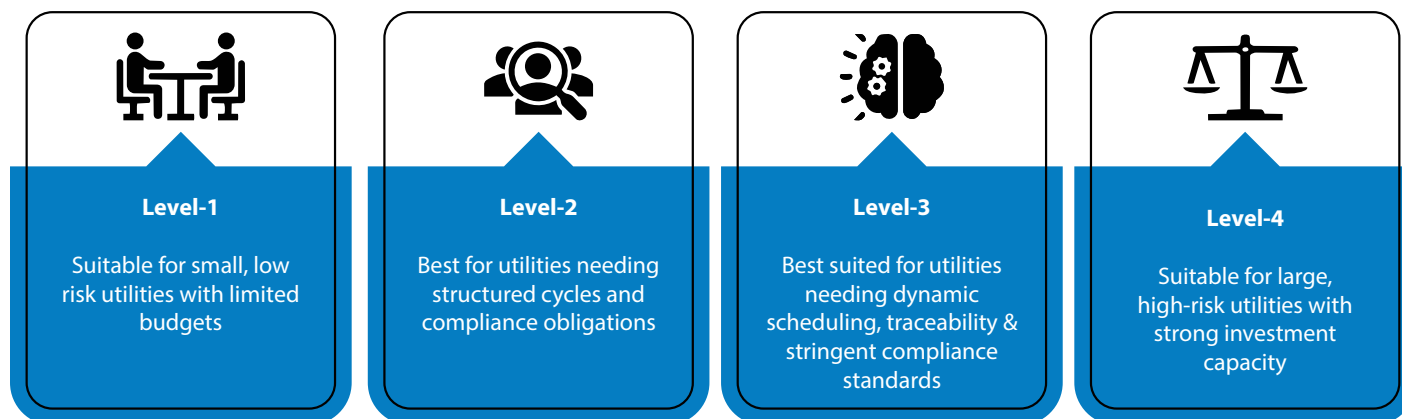
Vegetation Management Maturity Model

LEVEL 1 Reactive	LEVEL 2 + Proactive	LEVEL 3 + Risk based	LEVEL 4 + Digital
Meeting minimum regulatory and safety requirements, simple cycles, limited data, paper/mobile notes & reactive trimming.	Structured planning and consistent processes with defined cycles, GIS-linked areas, mobile reporting and contractor oversight	Using risk scores to prioritize work, hazard trees, weather inputs, LiDAR supported assessments	Fully automated, data-driven, Continuous data feeds, AI-driven priorities, dynamic schedules, digital vegetation
TYPE OF VEGETATION & ENVIRONMENT			
- Sparse vegetation - Mostly green (not highly dry or flammable) - Low tree density - Low wind zones - Moderate to high moisture	- Moderate tree or shrub growth - Seasonal drying (grass, leaves becoming dry in summer) - Manageable regrowth	- Dry leaves or litter (fuel accumulation) - Shrubs and dense undergrowth - Hazard trees (dead, leaning) - High wind exposure zones (tree fall risk) - Frequent drought or low moisture	- High fuel load potential (dry grass, brush, litter) - Rapid regrowth (fast-growing species) - Continuous vegetation encroachment risk - Extreme wildfire zones (dry + hot + windy) - Climate volatility (rapid drying cycles)
MASTER DATA			
- Asset registry focused on SAP lines/structures and not vegetation and Minimal or no GIS integration - Minimal or fragmented records - Limited spatial accuracy, photos or documents stored ad hoc	- Geographic split or polygons integrated SAP + GIS for spatial accuracy - Network based on priority, vegetation type, contractor, risk, and period	- Track data against segment-level or span-level integrated SAP + GIS for segment or span data - Managing work at the span level - Periodic audits of span level information	- Each tree is captured as an object to track and analyze - Full digital vegetation approach combining SAP master data and GIS spatial intelligence for each tree with QR scan - Update new vegetation growth, changes, or pruning records with the latest information
PLANNING			
- Limited planning and action is typically taken in response to events - Crews dispatched to address observed issues - Budgeting based on historical spending - No risk segmentation or growth modeling	- Inspection cycles or projects planned at fixed intervals (6M, yearly etc.) - Planning based on last trim date, season, location & vegetation type - Critical monitoring frequency for high-risk zones - Contractor capacity and windows scheduled ahead	- LiDAR, drones and satellite imagery for clearance measurement - Forward-looking budget tied to predicted workload - Dynamic schedules that adjust to storms and fire-weather indices - Camera network for real-time monitoring	- Inspection planned based on the vegetation type and climate - Dynamic schedules that adjust to weather forecasts - AI-based growth prediction or predictive analytics for growth modeling - Automated alerts for clearance risks
SCHEDULING & EXECUTION			
- Updates happen after incidents or audits - Post resolution updates to capture event details - Compliance evidence compiled manually during audits	- Mobile updates by crews after each cycle - Update work completion details - Dashboards for cycle completion and compliance status - Photos and GPS points captured; exceptions flagged	- Autonomous measurements (LiDAR), continuous compliance telemetry - Cloud-based dashboards for compliance visibility	- AI-prioritized tasks - Contractors/field crew authorization to update the Vegetation Management data on the field

Value drives and Operational Challenges in Vegetation Management

LEVEL 1 Reactive	LEVEL 2 + Proactive	LEVEL 3 + Risk based	LEVEL 4 + Digital
VALUE DRIVERS			
- Useful as a short-term baseline when starting, or where budgets and data are limited - Simple to operate; minimal upfront process change - Lower immediate setup	- Geographic split or polygons with predictable cycles, better compliance & risk segmentation for critical areas - Inspection cycles planned (e.g., every 6 months, yearly) based on season, location, vegetation types - Mobile updates after each cycle; dashboards for completion and compliance - Critical monitoring of high-risk zones	- Data tracking against each span or segment with spatial accuracy and traceability - LiDAR or drone measurements - Dynamic schedules that adjust to forecasts (storms, fire-weather) with forward-looking budgets tied to predicted workload and continuous compliance telemetry	- Strategic end-state combination of digital vegetation with each tree is captured as an object to track, along with AI-enabled planning to lower risk and optimize spend over time - Dynamic schedules that adjust to growth forecasts - AI-based growth prediction and automated risk alerts
OPERATIONAL CHALLENGES			
- Post-event response increases risk exposure; issues are addressed only after they occur - Budgeting is historical, not risk-based; limited planning rigor - Fragmented records, limited spatial accuracy, manual compliance evidence.	- Still largely schedule-driven (less adaptive to fast changes like storms) - Some manual steps remain (exceptions, photos/GPS capture, workflows etc.) - Requires moderate data quality and process discipline to sustain value	- Additional investment in sensors, drones/LiDAR integrations and change management effort - Predictive and ML analytics to determine risks based on the images captured - Advanced data governance requirements	- Highest investment (data model, sensors, AI, integrations) and change management effort - Requires robust governance with periodic audits of the tree inventory ensuring new trees are captured or pruned trees are updated, this is an intensive task that needs to be performed along with inspection - Complexity in operating autonomous measurements and AI-prioritized tasks

Strategic Approach and Recommended Optimum Maturity Level



Among the four Maturity levels, Level-3 (Reactive + Proactive + Risk-Based) provides the best balance of value, risk reduction, cost-effectiveness and operational feasibility. It delivers a substantial leap in intelligence and efficiency compared to Levels 1–2 but avoids the heavy complexity, cost and organizational burden of a fully Digital Vegetation (Level-4).

Strong Risk Reduction Without Over-Investment	Tangible ROI and Measurable Performance Gains	Strong Foundation for Future AI Expansion	Balanced Complexity
• Predictive analytics • Storm/fire-weather-based adaptive scheduling • Drone/LiDAR-based measurements	• Improvement in inspection efficiency • Tangible reduction in vegetation-caused outages • Forecast-aligned budgets instead of reactive spends • Higher productivity and audit-readiness	• Drone/LiDAR imagery • GIS-SAP seamless data integration • ML training datasets	• Balanced investment • Governance optimized • Required automation to reduce operational complexity

Conclusion

Vegetation Management for the utilities industry has become an enterprise-critical discipline. Maturity Level-3 offers the optimal balance of:

- Significant risk reduction
- Strong compliance readiness
- Predictive and weather-adaptive scheduling
- Feasible investment levels
- Foundational data for future AI expansion

Level-4 represents the long-term digital vision for Vegetation Management. However, it requires significant investment, advanced data governance, and organizational readiness. By adopting a structured maturity-based roadmap, utilities can enhance safety, prevent wildfire liabilities, and ensure regulatory compliance, while optimizing operational performance.

About the Author

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Venkatesh is a seasoned leader with 27 years of industry experience, including 20 years in SAP Utilities consulting and 7 years within the Utilities sector. As Senior Principal – Enterprise Applications, he leads large-scale S/4HANA transformation programs and leads the SAP Enterprise Asset Management (EAM) & Asset Performance Management (APM) capabilities. He also serves as a Solution Architect for strategic SAP initiatives and proposals across the Utilities industry.

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