SIGNIFICANCE OF MULTI-CLOUD ENVIRONMENT FOR YOUR ENTERPRISE
Digital transformation is on the radar of every enterprise desiring to establish a firm footing in a tough market and ensure business survival. Digital transformation is a complex path that an enterprise needs to traverse to deliver better business performance. While it’s true that every enterprise uses some form of digital technology or the other, a truly digital enterprise is one that has adopted a holistic approach and invested significant efforts in digitizing business processes and applications and training its people to handle the change effectively. A digital enterprise is one that has a clear view of tomorrow’s needs and has put in place measures today to handle that.

Obviously, going digital implies utilizing a slew of technologies including cloud, big data, internet of things, artificial intelligence to make it happen. Cloud computing plays a significant role and is considered as a foundational layer for digital transformation as it enables faster scaling, reduces time to market, lowers time taken for planning and increases security. Not surprisingly, cloud initiatives have sprouted across the enterprise.

Multiple reasons, both strategic and operational, justify this move to the cloud. According to a recent study conducted by Infosys on cloud initiatives in over 850 large global enterprises, the top drivers were emerging technologies and the opportunities they offer, competition and reduced IT costs. The study also identifies three categories of firms based on their cloud journey. Type A (or Torchbearers) look to digitize the core of their business and have significant investment needs, a part of which is earmarked for the future. Type B firms (or Pathfinders) focus on creating digital infrastructure in a more cloud-native fashion by using technologies such as containers and microservices and reengineering applications. With these methods, they aim to innovate quicker and enhance customer experience. Type C firms (Defenders) look at using the cloud to develop new capabilities and scale them up considerably.
Each category of the firm thus relies on the cloud for various reasons. Consequently, they opt for public or private or a combination of both based on their requirements.

Overall, with the transition to the cloud, firms expect to deliver better experiences to customers (52%), standardize and integrate the technology landscape enterprise-wide (50%) and maximize the cloud’s advanced capabilities (46%). Enterprises clearly rely on the cloud heavily to advance their digital future. However, each enterprise is at a varying level of maturity in the cloud journey and hence has different drivers and expectations.

Moreover, they are besieged by several challenges such as evolving customer needs, intense competition, the rapid pace of technology changes or demand for decreasing IT costs. In this scenario, it is unrealistic to expect a single cloud approach to handle all the requirements.

A multi-cloud or polycloud strategy offers numerous benefits such as better availability, flexibility, user experience and ability to provide new services speedily. There are four essential reasons why enterprises adopt a multi-cloud strategy.

1. **Compliance** – an enterprise cannot expect all regional regulatory and organization needs to be addressed uniformly by every cloud service provider.

2. **Capability** – each cloud service provider offers unique capabilities that can be capitalized on to meet organizational drivers.

3. **Compatibility** – placing critical business applications built over decades on a public cloud can be imprudent. Moreover, not all apps are compatible with the public cloud.

4. **Cost** – enterprises must consider the timeframe of investment allocation and also perform a cost-benefit analysis of cloud transformation costs versus anticipated benefits for specific workloads.

Most IT departments have had a taste of the cloud’s superior performance when building data services on Google faster or facilitating swifter collaboration through Microsoft tools or delivering e-commerce speedily on AWS. Operating workloads in the most appropriate cloud environment has become a prerequisite for success in the digital age.

However, the road to a multi-cloud approach is seldom smooth and there are many obstacles that an enterprise will face. Some of the commonly faced ones are –

- Fragmented IT owing to the multiple platforms
- Selecting from a complex catalog and a plethora of services from service providers
- Synergizing the platforms, especially for security and governance
- Avoiding vendor lock-in
- Governing usage with a single standard across platforms
- Delivering a consistent experience for consuming services across providers
- Providing a seamless experience for multiple personas; for example, when developing an app, enabling a developer or an architect to cross-leverage across platforms
- Identifying and getting the best features from each platform that address the enterprise’s problems
- Managing different skills to work with multiple providers and deciding if these skills should be built in-house or sourced externally
How can enterprises overcome these challenges, advance their cloud program and strengthen their position in the digital race?

The answer lies in adopting a polycloud platform that does not assume an “all-in” approach with a single vendor. Instead, it elects to use a best-of-breed approach and utilizes different vendors for its diverse workloads. The platform allows AWS, Azure, Google and other hyperscaler platforms to operate in a hybrid setup within the same enterprise. The primary objective of this platform is to focus on the best solution for each persona in the organization without having to worry about the underlying offerings, security and functionality.

About the Author

**Saju Sankarankutty**
Vice President and Delivery Head, Cloud, Infosys

Saju has two decades of experience in IT infrastructure and Cloud in the space of consulting, advisory, solutions, sales, and delivery. At Infosys, he heads the Service R&D and Automation Products and Platforms for Cloud and Infrastructure Services. His industry experience makes him a Cloud and Infrastructure transformation leader and a Cloud computing expert who has advised Fortune 200 companies on strategy. He has played various leadership roles and built successful teams, managed cutting-edge technology, nurtured a partner eco-system for business growth and demonstrated content, entrepreneurial and thought leadership.